

Budget priorities outlined here affect you and your community. UTA developed the budget using a framework that identified high value organizational initiatives, set overarching budget values, and determined priority considerations for the selection of new budget initiatives.

## Budget Framework

### Organizational Initiatives

- Real Estate Strategy
- Data Strategy
- Fleet Strategy
- Workforce Strategy
- Capital Development Process Improvement
- Grant Strategy
- Training Strategy

### Budget Values

- Reduce Agency Costs
- Make UTA a More Efficient Organization
- Improve and Enhance Service Delivery
- Improve UTA Culture

### Priority Considerations

- Legal and Political Mandates
- Impact to Partners
- Regulatory Issues
- Impact to Other Programs and Services

## Budget Overview

UTA's 2023 Budget and supporting 5-Year plans were developed during a time of economic uncertainty. Year over year increases for fuel and power, goods and services, parts, utilities, construction materials and other costs of providing service are significantly higher than recent experience. Offsetting these negative economic factors, but creating a different and difficult challenge, are historically low unemployment levels and a resilient Utah economy. Recruiting and retaining employees in the competitive Utah economy is an essential focus area for current and future public transportation services.

The 2023 budget includes \$396.2 million in operating expenses and \$318.8 million in capital investment to fund the provision of safe, convenient, and reliable service and key investments in our infrastructure. The budget includes federal, state, and local contributions from UTA partners.

## Operating Budget Key Areas

Deliver Service

Hire & Retain Operators

Workforce Innovations Program (WINS)

Strengthen Audit

Support Safety & Security

Foster Transit Connections

Support Transit Oriented Communities

## Capital Budget Key Areas

Focus on Safety & Reliability

Project Delivery

Support Other Capital Projects

Address Technology Needs

Invest in UTA Facilities



## Operating Budget Highlights

|                                      |                                                                                                                                                                                                                                                        |
|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Service</b>                       | OGX bus rapid transit line operations; changes to local service; Saturday service for light rail; UTA On Demand service                                                                                                                                |
| <b>Operators</b>                     | Hiring and retention of operators; addresses low operator/supervisor ratios                                                                                                                                                                            |
| <b>Workforce Innovations Program</b> | Engage, empower, and resource employees, through a Workforce Innovations Program, to develop and implement initiatives which reduce UTA costs, make UTA a more efficient organization, improve or enhance service delivery, and/or improve UTA culture |
| <b>Audit</b>                         | Strengthens audit functions and acts on recommendations from 2022 audits to improve accountability and reduce costs                                                                                                                                    |
| <b>Safety &amp; Security</b>         | Data governance improvements; strengthens UTA's technology security; upgrades UTA's video surveillance capabilities to increase safety and security throughout the system                                                                              |
| <b>Transit Connections</b>           | Foster customer and community engagement, through a Transit Connections Program that addresses social issues, provides transit education and transit access training, and funds Transit Ambassadors onboard TRAX trains                                |
| <b>Transit Oriented Communities</b>  | Support Station Area Planning and Transit Oriented Community planning in the region                                                                                                                                                                    |

## 5-Year Capital Program Highlights

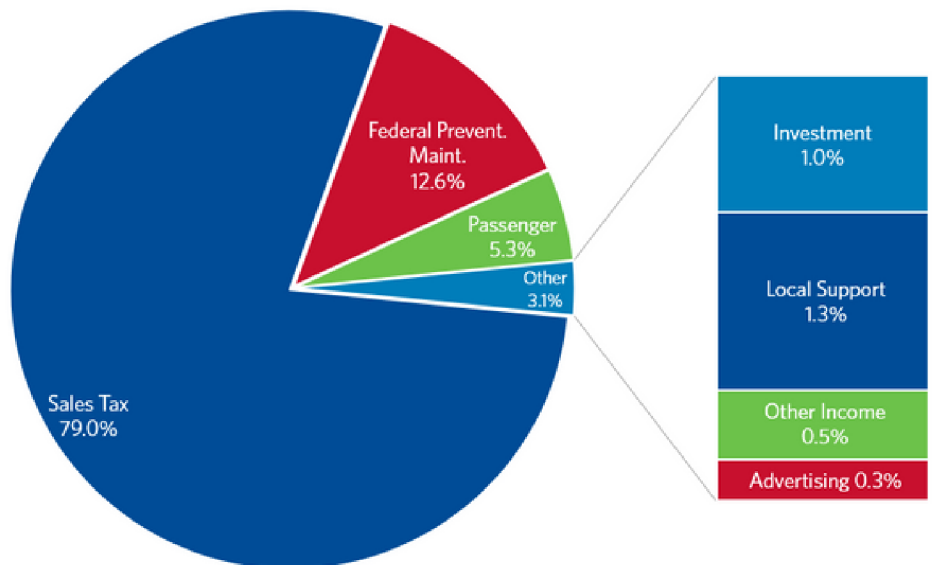
|                                 |                                                                                                                                                    |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Safety &amp; Reliability</b> | Focus on safety, security, reliability, and maintaining a state of good repair (SGR) for our revenue vehicles, infrastructure, and support systems |
| <b>Project Completions</b>      | New Depot District Facility (2023); new Ogden Express (OGX) line in Ogden (2023)                                                                   |
| <b>Other Projects</b>           | Funds design and construction of the Mid-Valley bus rapid transit line (2023-2025); support local partner's high priority projects (2023)          |
| <b>Technology Needs</b>         | Fare collection system replacement; new radio communication system, and critical business system replacements (2023-2027)                          |
| <b>Facilities Support</b>       | Begins to invest in renewal of UTA's maintenance facilities and study options to relocate UTA's main headquarters facility                         |



## Operating Revenue Summary

UTA reports as a single enterprise fund and all revenues are collected in the UTA Operating Fund. Within this fund, UTA maintains two budgets – operations and capital. UTA receives operating revenues from multiple sources for total revenue of \$671 million. Sales tax revenue at \$529 million (79% of total) represents the largest funding source for the 2023 budget. Federal preventive maintenance funds total \$85 million and passenger revenues total \$36 million. Other revenues include investment income, local support, advertising, and other fees.

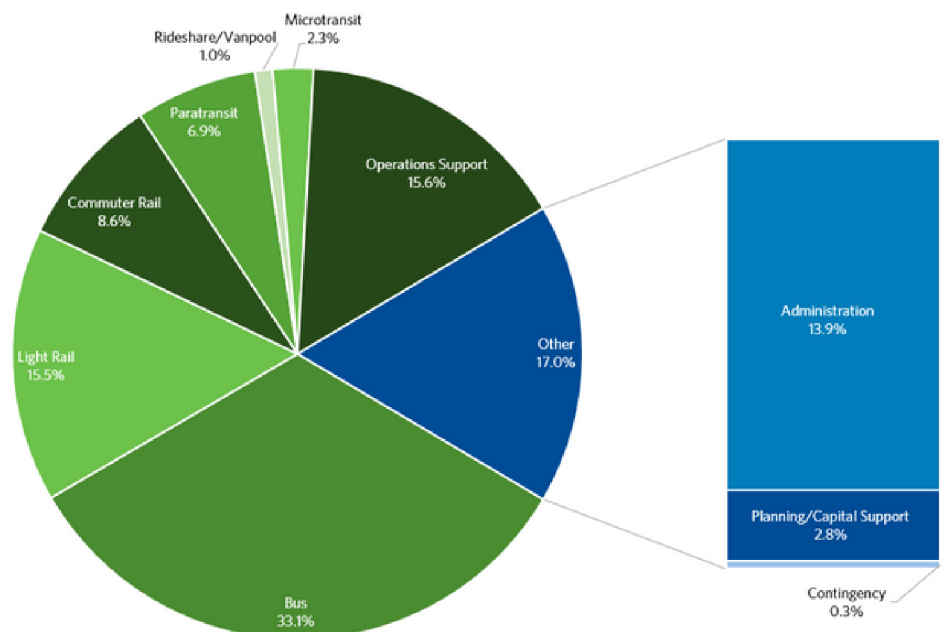
2023 Operating Revenues (\$671.3 million)



## Operating Budget Summary

The 2023 Tentative Operating Budget is \$396.2 million, including almost \$329 million for operations and maintenance of the system (83% of total). These functions are represented in the green shaded segments in the graph.

2023 Tentative Operating Budget (\$396.2 million)



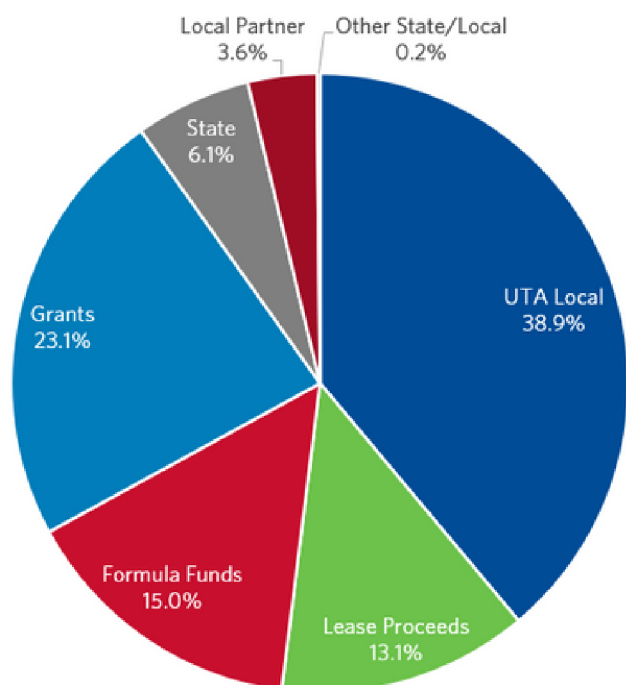
### Key Uses

- Employee Compensation and Benefits
- Utilities
- Parts
- Services
- Other Operations & Maintenance
- Fuel & Propulsion Power



## Capital Budget Summary

### 2023 Capital Revenues (\$318.8 million)



### 2023 Capital Budget Project Summary

| Project Area                                 | 2023 Total Budget        |
|----------------------------------------------|--------------------------|
| 5310 Grant Projects                          | \$ 7,455,000.00          |
| Capital Construction                         | \$ 30,899,000.00         |
| Capital Development                          | \$ 87,623,000.00         |
| Facilities – State of Good Repair            | \$ 7,021,000.00          |
| Information Technology                       | \$ 17,690,000.00         |
| Infrastructure State of Good Repair Projects | \$ 51,309,000.00         |
| Planning                                     | \$ 4,127,000.00          |
| Property/Transit Oriented Communities        | \$ 8,627,000.00          |
| Revenue/Service Vehicles                     | \$ 92,249,000.00         |
| Safety and Security                          | \$ 5,420,000.00          |
| Other (Contingency)                          | \$ 6,377,000.00          |
| <b>TOTAL</b>                                 | <b>\$ 318,797,000.00</b> |

## Ways to Get Involved!

Review the complete 2023 Tentative Budget and comment between November 10, 2022 – December 10, 2022. Submit your feedback in any of the following ways:

- Email: [hearingofficer@rideuta.com](mailto:hearingofficer@rideuta.com)
- Phone: 801-743-3882
- Mailing: Utah Transit Authority, C/O Megan Waters, 669 W 200 S, Salt Lake City, UT 84101
- Website Comment Form: [www.rideuta.com/Budget](http://www.rideuta.com/Budget)
- Public Hearing & Open House:
  - Date & Time: Thursday, November 10: 5-5:30pm - Open House, 5:30pm - Public Hearing
  - Location: 669 West 200 South, Salt Lake City, UT. Join virtually: [www.rideuta.com/Board-of-Trustees/Meetings](http://www.rideuta.com/Board-of-Trustees/Meetings)

Complete information on the 2023 Tentative Budget can be found at [www.rideuta.com/Budget](http://www.rideuta.com/Budget).

