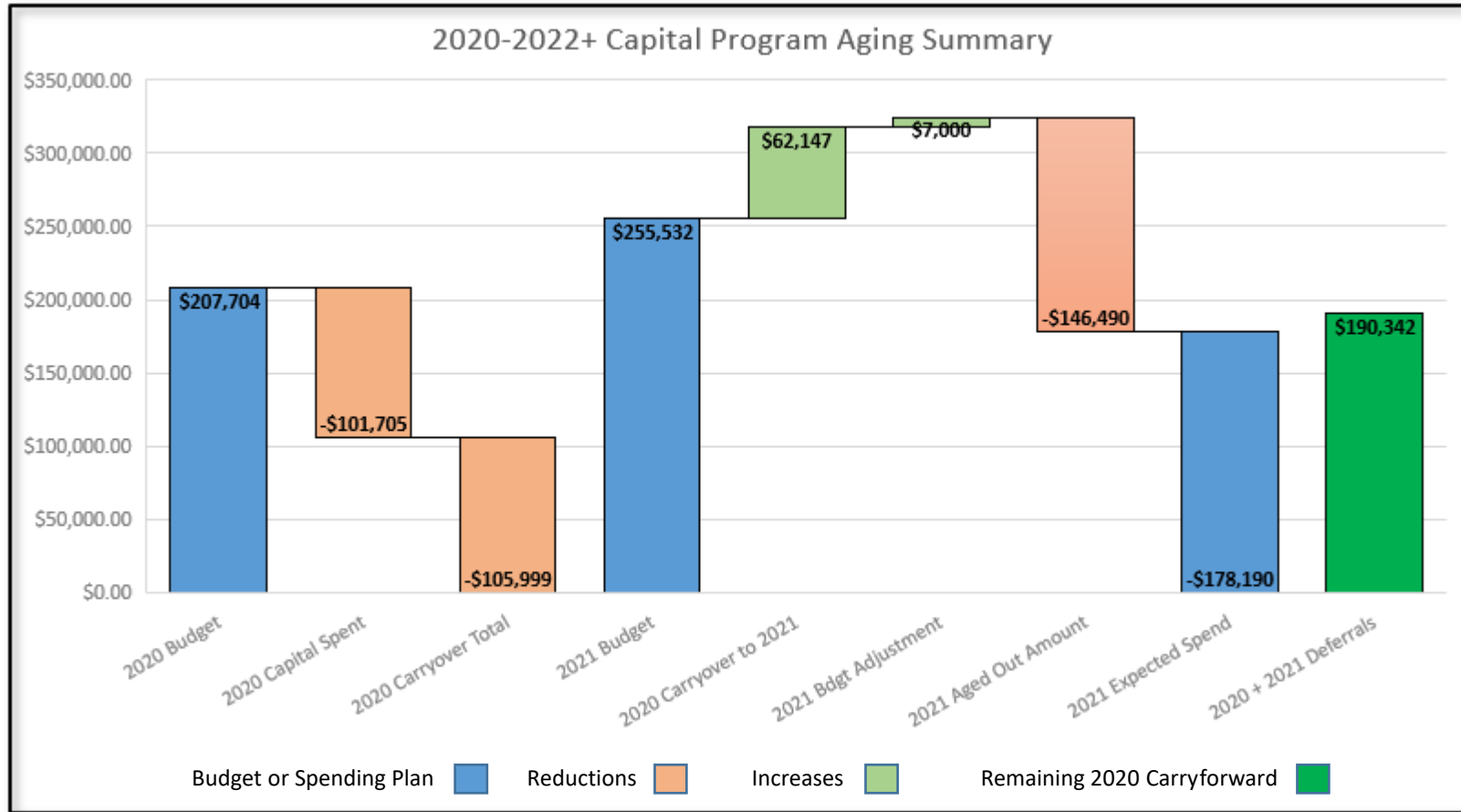


Capital Program Overview

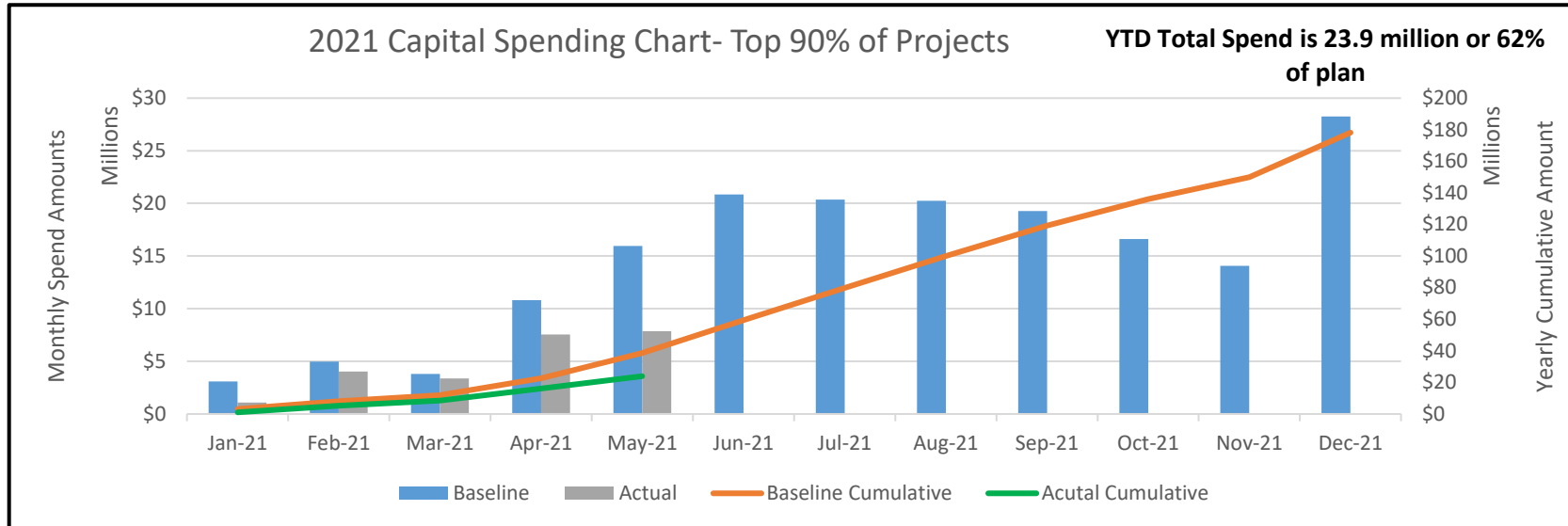
Utah Transit Authority



Capital Budget Story (2020 – 2021)



Actual Spend vs Projected Spend (January – May)



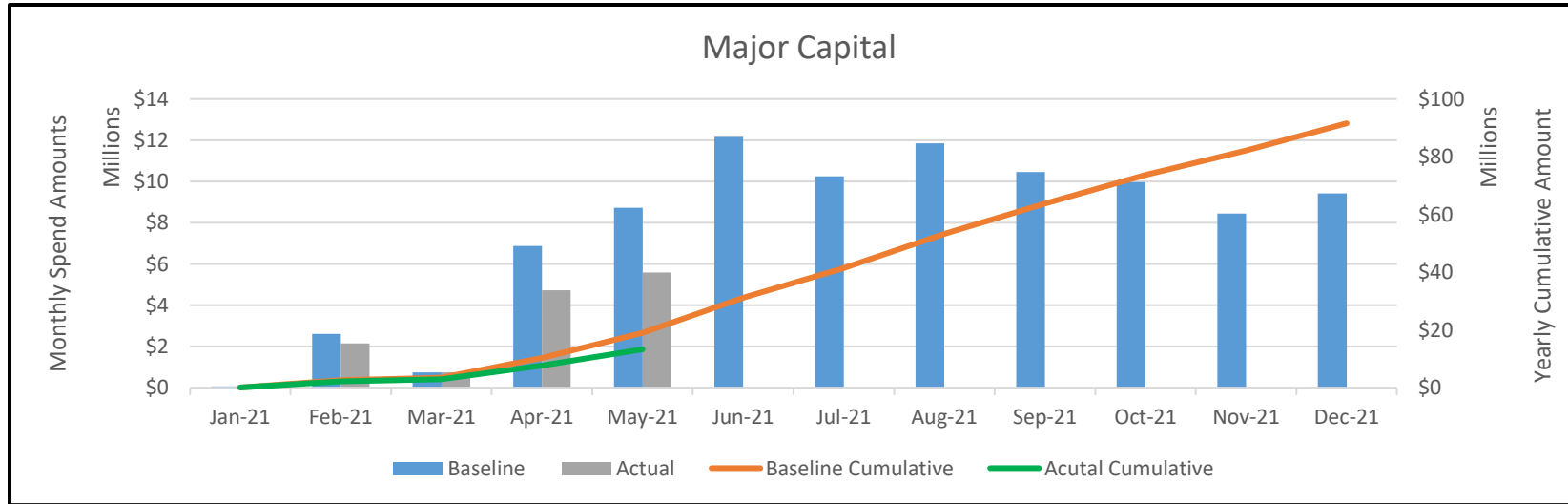
Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 178,189,565	\$ 38,575,830	\$ 23,861,466	\$ (14,714,365)	-38%



Project Category Summary



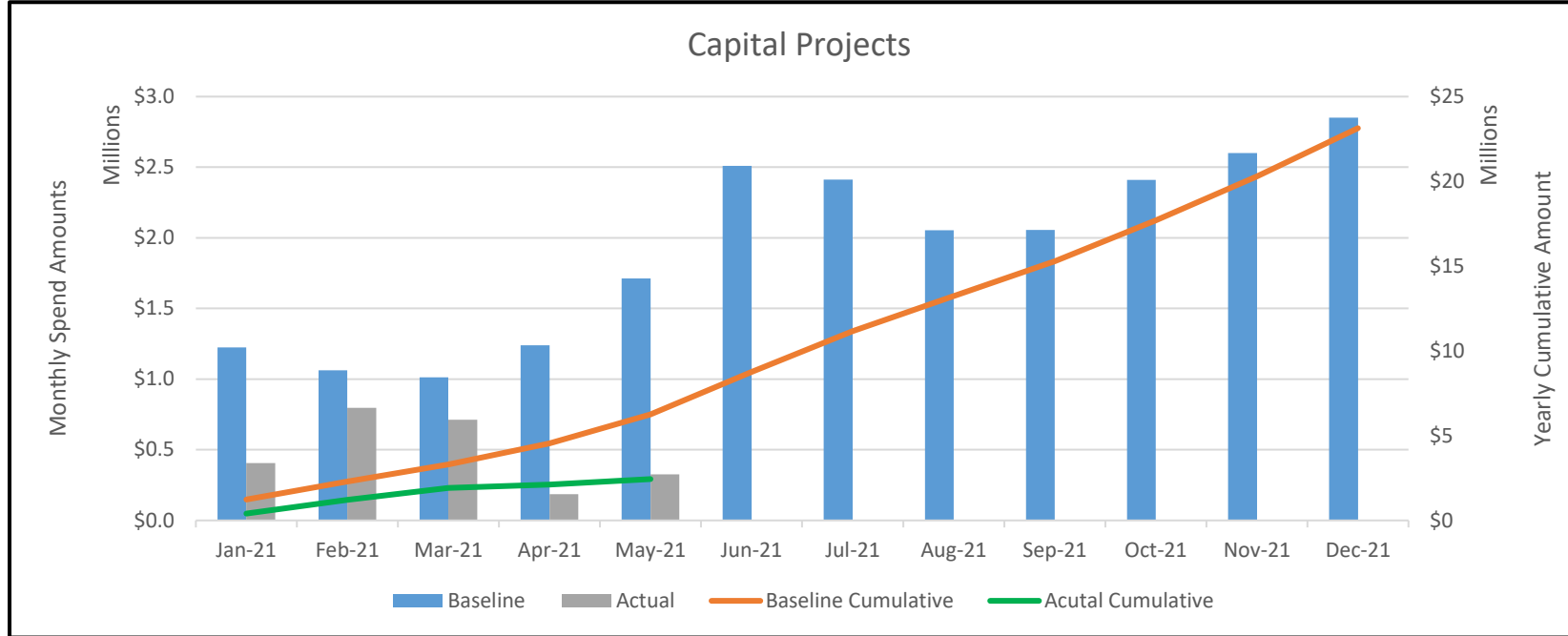
Infrastructure Major Capital Projects



Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 91,651,287	\$ 19,039,916	\$ 13,286,157	\$ (5,753,759)	-30%



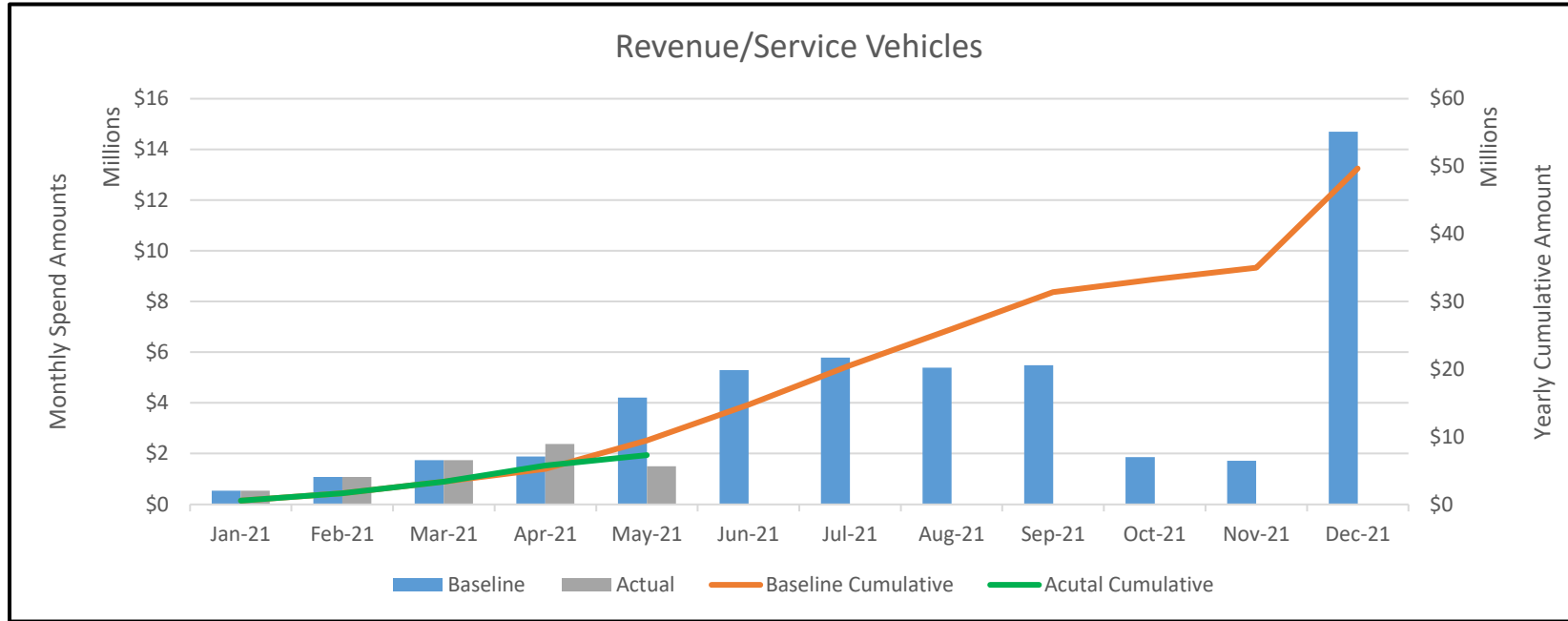
Infrastructure Capital Projects



Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 23,137,731	\$ 6,248,822	\$ 2,424,482	\$ (3,824,340)	-61%



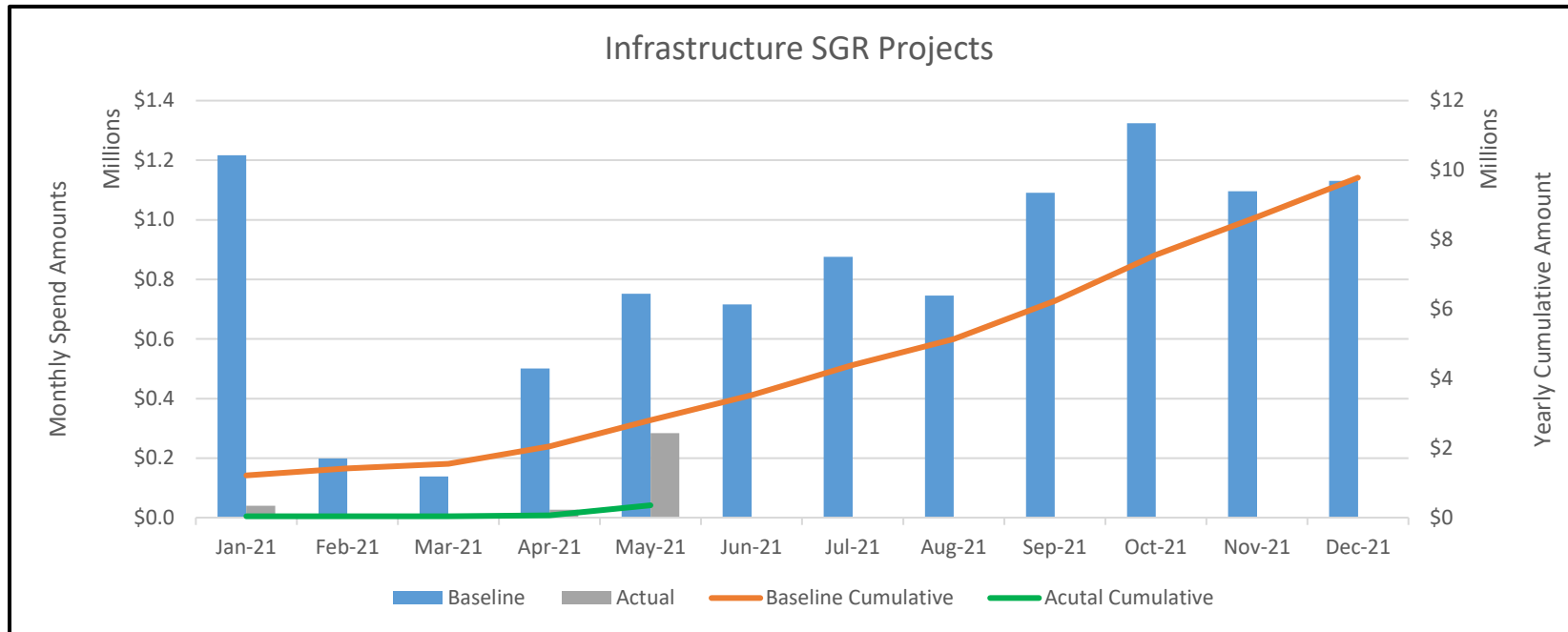
Vehicle Projects



Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 49,675,323	\$ 9,452,104	\$ 7,251,880	\$ (2,200,224)	-23%



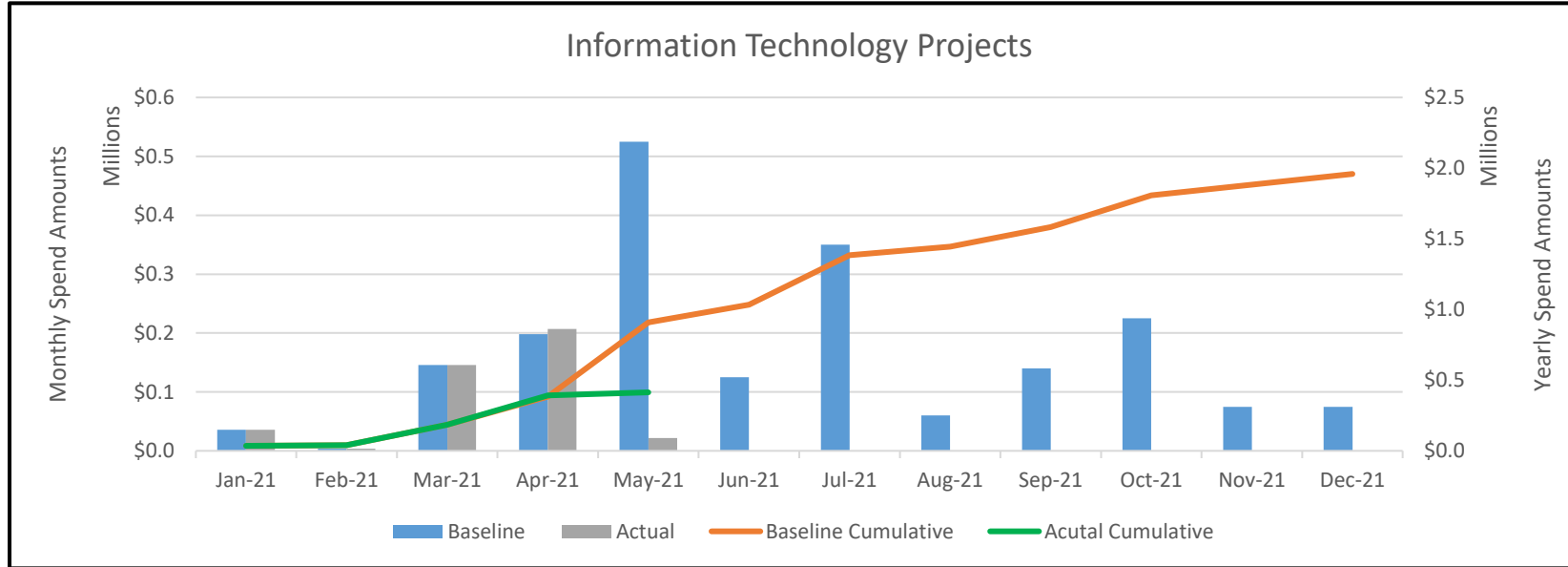
Infrastructure SGR Projects



Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 9,786,740	\$ 2,806,663	\$ 354,832	\$ (2,451,831)	-87%



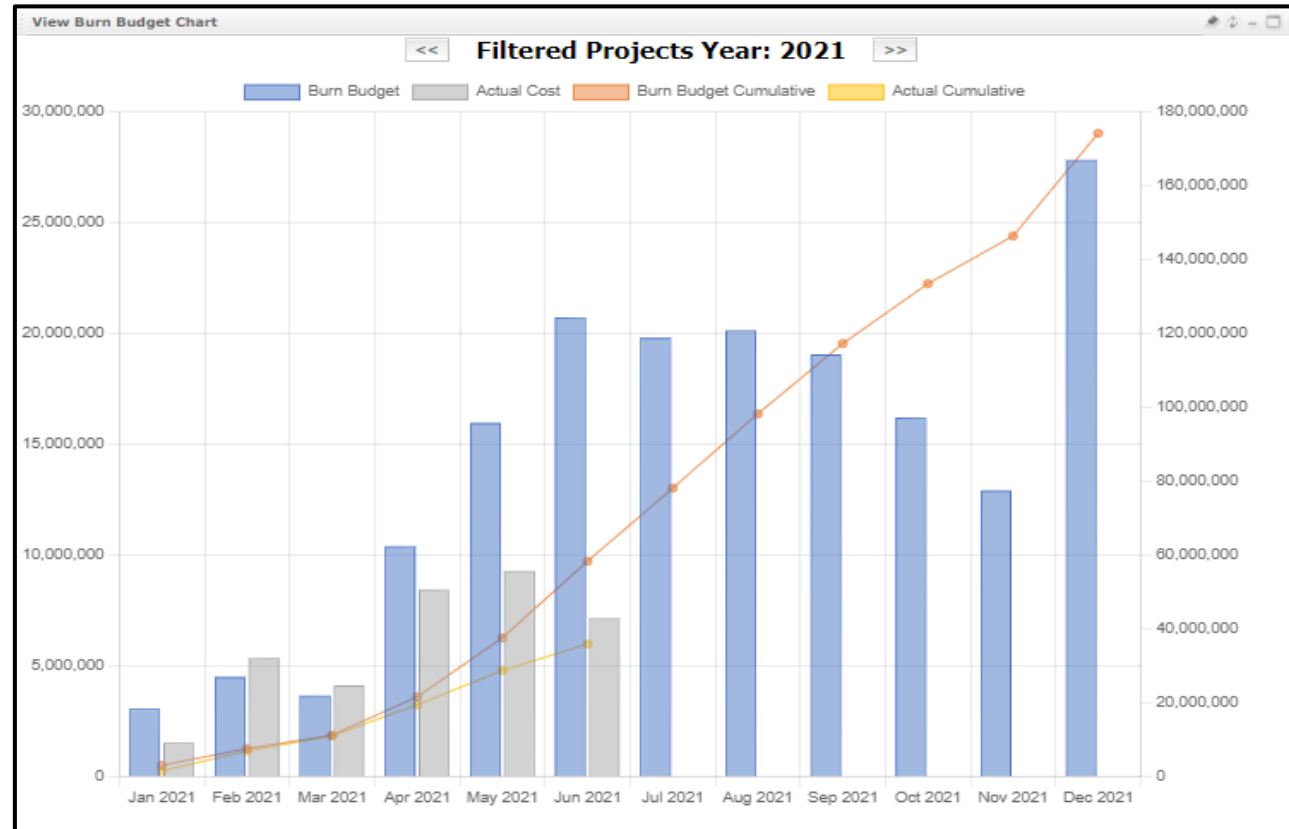
Information Technology Projects



Current 2021 Plan	YTD Baseline Cumulative Plan	YTD Expenditures-Cumulative	YTD Variance \$	YTD Variance %
\$ 1,958,639	\$ 908,639	\$ 414,340	\$ (494,299)	-54%



Project Controls System Example



Can be used to examine individual projects over overall program in one chart



Main Contributors to Underspent Amounts

- First Attempt at Process
- Market Volatility
 - Parts availability, price negotiations
 - Contribute to Delays
- Delayed Billings



Improvements Made

- Annual carryforward process should be fairly seamless moving forward
- Increased involvement from Senior Management
- Monthly Cashflow (Aging Process) implementation
 - In Excel
 - Recently added to internal Project Management System
- Coordination meetings with key stakeholders to discuss efficiencies, overall project planning
- Focus the organization on project/program delivery
- Increased confidence in Five-Year Plan reliability
- Build reputation as a project/program delivery organization



Next Steps

- 2022-2026 Project Request Period Just Ended
 - Focus on State Funding Allocations
- Focus will remain on top 90% projects and bottom 10% will be monitored for progress
- Periodic board updates
- Possible update around August on spending projection
- Need to work out proper procurement timing/planning process for following year's advertisements.
 - Goal is to not lose/minimize that first year of budget allocation

