

UTA Board of Trustees Meeting

January 14, 2026

CALL TO ORDER AND OPENING REMARKS



Agenda Item 1

PLEDGE OF ALLEGIANCE



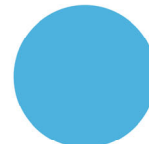
Agenda Item 2

SAFETY FIRST MINUTE



Agenda Item 3

PUBLIC COMMENT



Agenda Item 4

Public Comment

- Live comments are limited to 3 minutes per commenter
- One person's time may not be used to extend another person's time
- Live comments may be heard from in-person attendees as well as Zoom attendees
- For comments via Zoom, use the “raise hand” function in Zoom to indicate you would like to make a comment
- Public comment was solicited prior to the meeting through alternate means, including email, telephone, and the UTA website
- Any comments received through alternate means were distributed to the body for review in advance of the meeting

Public Comment

3:00

- Please state your name for the record
 - Limit comments to 3 minutes

CONSENT



Agenda Item 5

Consent Agenda

- a. Approval of the December 17, 2025 Board of Trustees Meeting Minutes
-

Recommended Action (by acclamation)

Motion to approve the consent agenda.



Agenda Item 5.a.

Consent Agenda

- a. Approval of the December 17, 2025 Board of Trustees Meeting Minutes
-

Recommended Action (by acclamation)

Motion to approve the consent agenda.

REPORTS



Agenda Item 6

Executive Director Report

- UTA Recognition - Video Security Team | UTAPD
- Continuous Improvement Excellence Award - Fares Strategy Team



Agenda Item 6.a.

UTA Recognition – Video Security Team | UTAPD

Agenda Item 6.a.



UTA Recognition

Dave Huapaya – UTA Video Security Department
Officers Moleni & Flinders – UTA Police Department



Vigilance in Action

Detection – *individual observed*

Decision Point – *situation escalated to UTA PD*

Response – *UTA PD dispatched and arrives at scene*

Outcome – *Prevention of loss of life*

Significance – *Effectiveness of real-time video*

Key Takeaways - *not a chance outcome; result of **prepared systems,
skilled personnel, and **disciplined execution*****





Dayve Huapaya



Officer Moleni



Officer Flinders



Continuous Improvement Excellence Award - Fares Strategy Team

Agenda Item 6.a.



UTA 

CI
EXCELLENCE
AWARD



Agenda Item 6.a

OLD

Assigned To	Will Not Renew	Renewal Process Completed by Strategy (Y/N)	JDE Number	Company Institution ID	Partner Name	Amount Overdue	Previous Year (Hide)	Previous Contract Number	Previous Contract Type	Previous Prod
Jacob	Overdue Invoice	Y	1468581	1935249	1-800 Contacts	Not Overdue	2023	23-0081-2	ECO Daily	Premium
Miranda		Y	1456065	1177369	Adobe	Not Overdue	2023	23-0052-2	ECO Daily	Premium
JT	Overdue Invoice	Y	1407380	574007	AgReserves Inc.	Not Overdue	2023	23-0025-2	ECO Preferred	Premium
JT		Y	1509110	10001165	Allied Signs	Not Overdue	2023	23-0160-2	ECO Monthly	Premium
JT		Y	1356173	367858	Alice Inc.	\$ 1,843.20	2023	23-0082-2	ECO Daily	Premium
Miranda		Y	1508034	10001154	American Heritage School	Not Overdue	2023	23-0150-2	ECO Monthly	Premium
JT		Y	1501460	10001124	Arbinger Institute LLC	Not Overdue	2023	23-0140-2	ECO Daily	Premium
Jacob		Y	1225773	367507	ARUP Laboratories	Not Overdue	2023	23-0008-2	ECO Monthly	Premium
Miranda		Y	1469378	2007742	Bonneville Communications	Not Overdue	2023	23-0094-2	ECO Daily	Premium
JT		Y	1497623	10001043	Bridge Investment Group	Not Overdue	2023	23-0111-2	ECO Monthly	Premium
Jacob		Y	1503761	1137166	Cafe Rio Mexican Grill	Not Overdue	2023	23-0141-2	ECO Monthly	Premium
Jacob	Not Renew	N	1303444	859977	Campano Resort VR CPC Holdings Inc	\$ 2,700.00	2025	1-10238-A2	Park City - PPT	Park City
JT	Overdue Invoice	Y	1307626	10001151	Cirque	\$ 1,000.00	2023	23-0149-2	ECO Daily	Premium
JT	Overdue Invoice	N	1308300	10001156	City of West Jordan	\$ 1,180.00	2023	23-0152-2	ECO Monthly	Premium
Jacob	Not Renew	N	1311152	373469	Deseret Book Company	\$ 19,250.00	2026	23-0013-2	ECO Select	Premium
Miranda		Y	1427276	811105	Deseret Digital Media	Not Overdue	2023	23-0136-2	ECO Daily	Premium
JT	Overdue Invoice	Y	1406836	573248	Deseret Management Corporation	Not Overdue	2023	23-0014-2	ECO Daily	Premium
Jacob		Y	1202516	10001139	Deseret Mutual Benefit Administrators	Not Overdue	2023	23-0143-2	ECO Daily	Premium
Jacob		Y	1427281	807027	Deseret News Publishing	\$ 1,000.00	2023	23-0124-2	ECO Daily	Premium
Jacob		Y	1509428		Destination Homes	Not Overdue	2023	23-0162-2	ECO Monthly	Premium
Miranda		Y	1473758	2273498	DigiCart Inc	\$ 2,549.00	2023	23-0015-2	ECO Monthly	Premium
JT		Y								

NEW

Partner Name	JDE Number	St. Sales Rep Assigned	Partner Status	Current Contract Type	Partner Contract Count	Contract End Date	On 2023 List	On Not Contract for 2023	2023 Revenue	Step 1	Step 2	Step 3	Step 4	Partner Reservation Date	1st Signer	2nd Signer	DocuSign Schedule?	DocuSign Attached to Portal?	Previous Year Contract Number	Contract Number	Renewal Contract Type	Current Rate Count	Renew Rate Count
1-800 Contacts	1468581	Jacob	Current	Daily	1	12/31/2025	Yes		\$ 5,376	100%	100%	100%	0%		Jordan	Monica		0%	23-0081-2	23-0081-2	Daily	100	100
Adobe Systems, Inc.	1456065	Jacob	Current	Daily	1	12/31/2025	Yes		\$ 31,622	100%	100%	100%	0%		Jordan	Monica		0%	23-0052-2	23-0052-2	Daily	100	100
AgReserves, Inc.	1407380	Rebecca	Current	Annual Preferred	1	12/31/2025	Yes		\$ 27,300	100%	100%	100%	0%		Jordan	Monica	Yes	0%	23-0025-2	26-0025-2	Annual Preferred	100	100
Allied Signs	1509110	Rebecca	Former	n/a	1		Yes		\$ 1,770	100%	100%	100%	0%		Jordan	Monica		0%	23-0160-2	26-0160-2	Daily	100	100
Alice, Inc.	1356173	Jacob	Current	Daily	1	12/31/2025	Yes		\$ 1,843	100%	100%	100%	0%	11/12/2025	Jordan	Monica		0%	23-0082-2	26-0082-2	Daily	100	100

FARES STRATEGY TEAM

Problem

- Create accurate tracking & follow up for Eco Partner Renewals

Solution

- Eco Partner Program Tracker using 6S
- PDCA through Daily Huddle Updates
- Forecast Estimated Revenue

Results

90%
renewal rate

Agenda Item 6.a.

Strategic Plan Minute: Quality of Life - Finalize & Deploy UTA Sustainability Plan



Agenda Item 6.b.



Moving Utahns to a Better Quality of Life



Strategic Initiative: Deploy UTA's First Sustainability Plan

Highlights:

- Comprehensive Audit Completed
- First Sustainability Plan
- Energy Efficiency Upgrades
- Recycling Program Relaunch
- Water Conservation Initiatives















Financial Report - November 2025



Agenda Item 6.c.

Utah Transit Authority

Board Dashboard: Nov 30, 2025

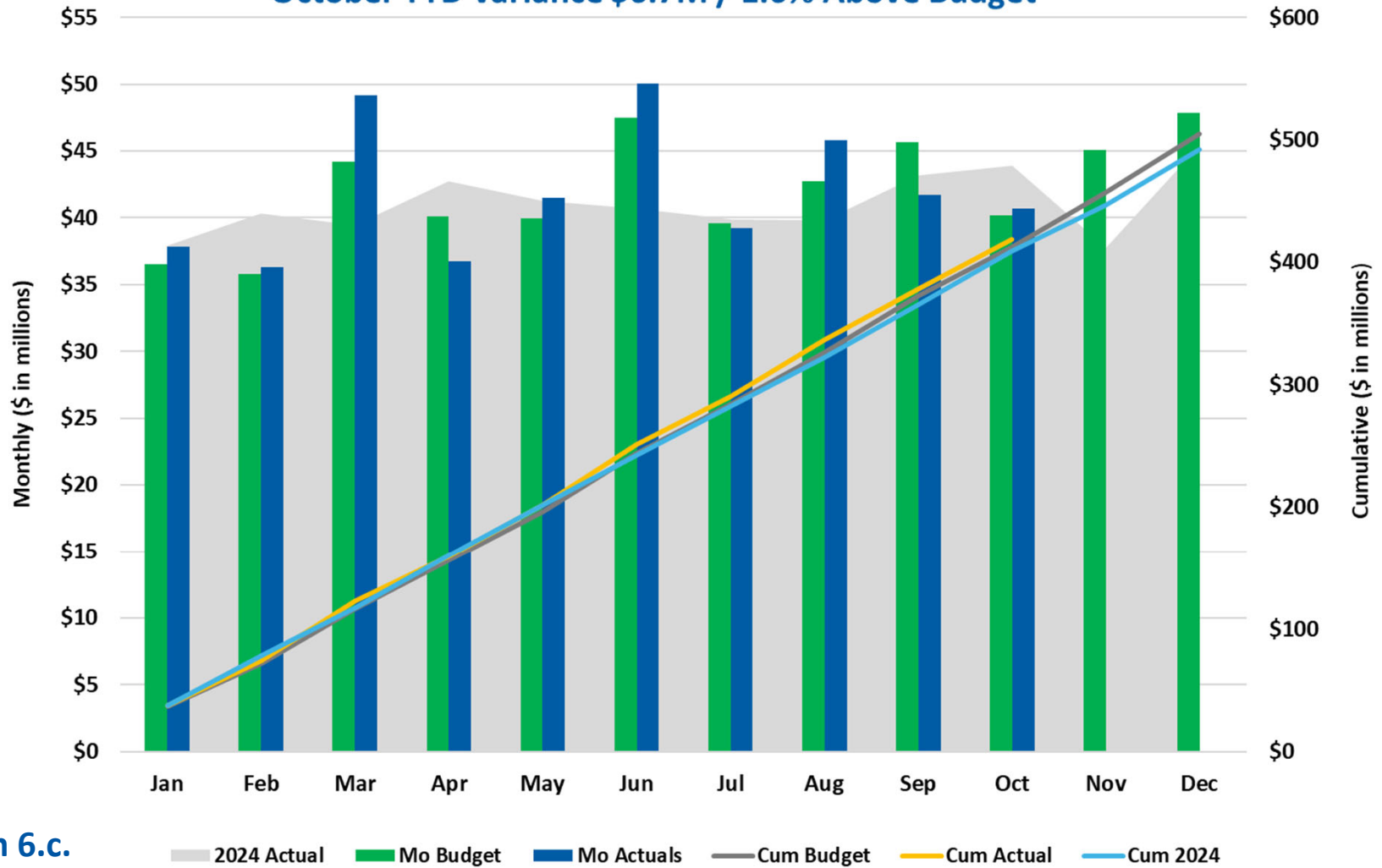
Financial Metrics	Nov Actual	Nov Budget	Fav / (Unfav)	%	YTD Actual	YTD Budget	Fav / (Unfav)	%
Sales Tax (Oct '25 mm \$)	\$ 40.7	\$ 40.2	\$ 0.51	 1.3%	\$ 419.0	\$ 412.3	\$ 6.66	 1.6%
Fare Revenue (mm)	\$ 2.9	\$ 3.3	\$ (0.46)	 -13.7%	\$ 35.3	\$ 35.2	\$ 0.03	 0.1%
Operating Exp (mm)	\$ 35.8	\$ 38.7	\$ 2.85	 7.4%	\$ 396.1	\$ 423.7	\$ 27.62	 6.5%
Subsidy Per Rider (SPR)	\$ 10.33	\$ 10.21	\$ (0.12)	 -1.2%	\$ 9.70	\$ 10.21	\$ 0.51	 5.0%
UTA Diesel Price (\$/gal)	\$ 2.72	\$ 3.60	\$ 0.88	 24.4%	\$ 2.49	\$ 3.60	\$ 1.11	 30.8%
Operating Metrics	Nov Actual	Nov-24	F / (UF)	%	YTD Actual	YTD 2024	F / (UF)	%
Ridership (mm)	3.19	3.37	(0.19)	 -5.5%	37.19	37.40	(0.21)	 -0.6%
Energy Cost by Type (Monthly Avg YTD)								
	Diesel Bus (Cost per Mile)				\$ 0.53			
	Diesel CR (Cost per Mile)				\$ 4.22			
	Unleaded Gas (Cost per Mile)				\$ 0.45			
	CNG (Cost per Mile)				\$ 0.38			
	Bus Propulsion Power (Cost per Mile)				\$ 0.55			
	TRAX Propulsion Power (Cost per Mile)				\$ 0.92			

"Sales Tax" lists the amount of sales tax revenue received for the month listed in bold. All other data reflects the month listed in the table title.

Agenda Item 6.c.

2025 Sales Tax

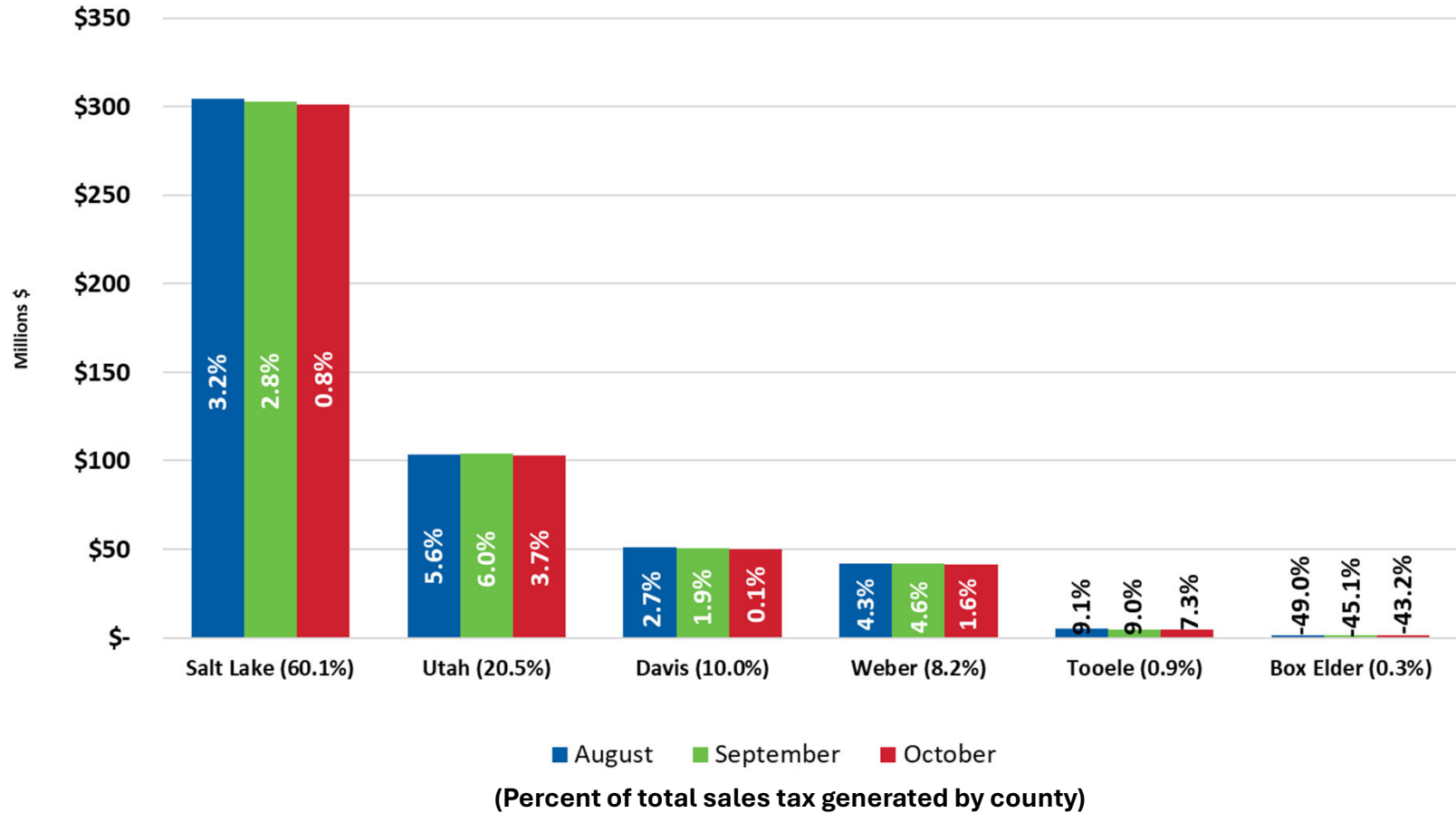
October YTD Variance \$6.7M / 1.6% Above Budget



Agenda Item 6.c.

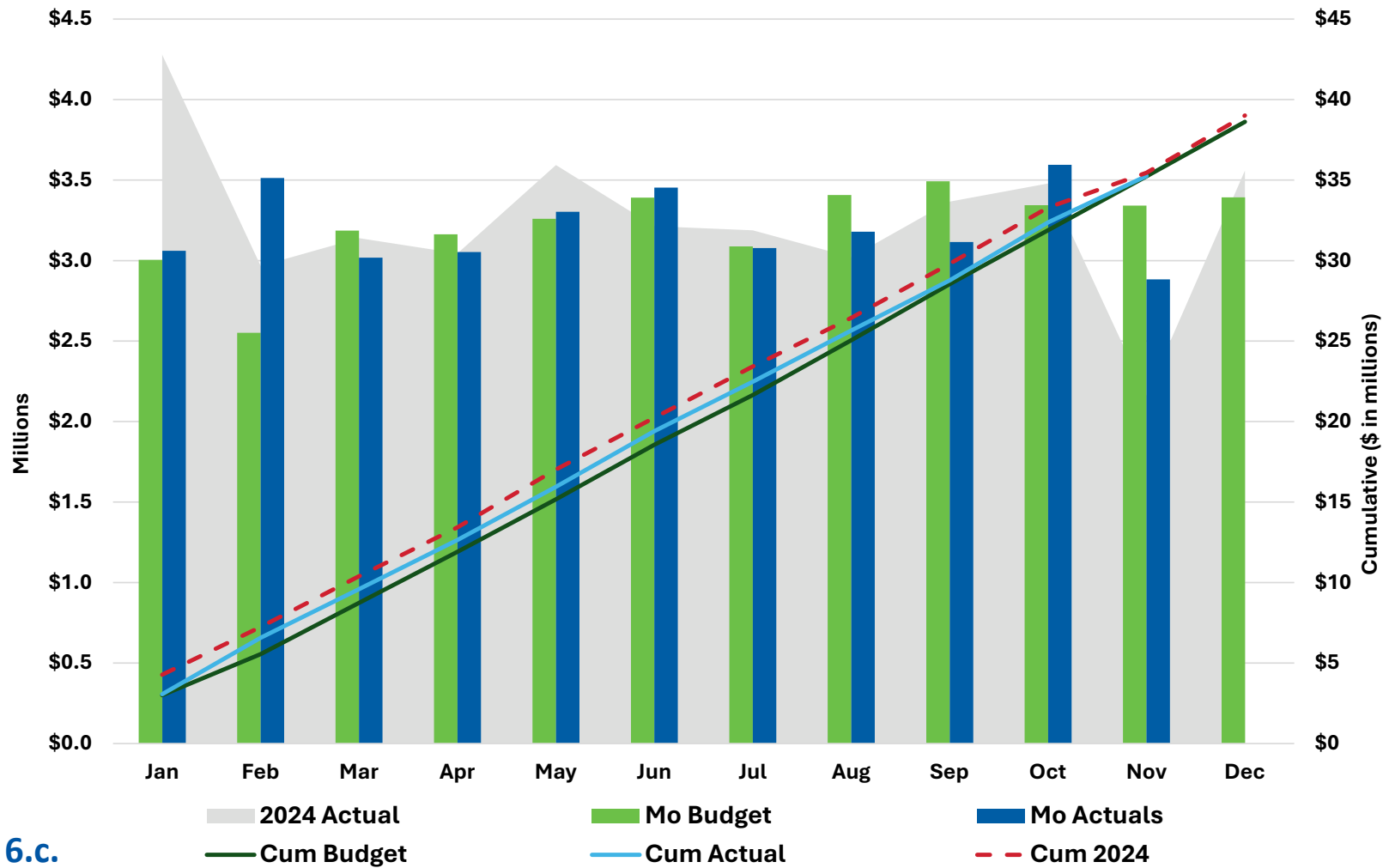
Sales Tax Collections

Percentage Change by month ended Oct 31, 2025 (12 month moving avg)



Agenda Item 6.c.

2025 Passenger Revenue November YTD \$25.7K / 0.1% > Budget



Agenda Item 6.c.

FTE Report Nov 2025



FTE Report Nov 25

Administrative FTE	Budget	Nov-25 Budget vs. Actual			Vacancy Rate		
		Actual	Variance	Vacancy Rate	Prior Month	Start of Year	Prior Year
Admin Depts	668.7	632.5	36.2	5.4%	6.1%	9.9%	4.5%
Operating Depts	401.0	363.0	38.0	9.5%	8.9%	8.0%	3.0%
Subtotal	1,069.7	995.5	74.2	6.9%	7.1%	9.2%	3.9%

Bargaining Unit FTE	Budget	Nov-25 Budget vs. Actual			Vacancy Rate		
		Actual	Variance	Vacancy Rate	Prior Month	Start of Year	Prior Year
Admin Depts	38.8	45.0	-6.2	-16.0%	-3.1%	11.5%	-55.3%
<i>Operating Modes</i>							
Bus	1116.0	1,131.0	-15.0	-1.3%	-0.9%	-4.7%	-7.0%
Light Rail	297.0	316.0	-19.0	-6.4%	-7.1%	5.1%	1.4%
Commuter Rail	108.0	108.0	0.0	0.0%	-1.9%	2.8%	-4.9%
Riverside	157.0	160.0	-3.0	-1.9%	-1.3%	1.6%	-1.0%
Asset Mgt	189.0	173.0	16.0	8.5%	9.5%	6.5%	7.0%
Subtotal	1,905.8	1,933.0	-27.2	-1.4%	-1.0%	-0.8%	-4.9%

Total FTE	2,975.54	2,928.5	47.0	1.6%	1.9%	2.8%	-1.8%
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Agenda Item 6.c.

Nov 2025 YTD Financial Results



OPERATING FINANCIALS

Nov 2025 YTD

FISCAL YEAR 2025 Dollars In Millions	YEAR-TO-DATE RESULTS					
	Prior Year Actual	Current Year				
		Actual	Budget		Variance	
Revenue						
Sales Tax (Nov accrual)	\$ 447.1	\$ 463.5	\$ 457.4	\$ 6.2	1.3%	
Fares	35.5	35.3	35.2	0.0	0.1%	
Federal	38.6	109.9	66.4	43.6	65.6%	
Other *	37.4	33.7	20.4	13.3	65.1%	
TOTAL REVENUE	\$ 558.6	\$ 642.4	\$ 579.4	\$ 63.0	10.9%	
Expense						
Salary/Wages	\$ 177.3	\$ 183.8	\$ 190.0	\$ 6.3	3.3%	
Overtime	13.0	15.2	9.9	(5.3)	-53.2%	
Fringe Benefits	93.7	96.0	100.8	4.8	4.7%	
Total Compensation	\$ 283.9	\$ 295.0	\$ 300.7	\$ 5.8	1.9%	
Services	35.6	44.2	50.2	6.0	11.9%	
Parts	23.1	21.6	27.0	5.4	20.1%	
Fuel	24.7	25.1	31.8	6.7	21.0%	
Utilities	6.1	6.0	7.3	1.3	18.0%	
Other	17.6	14.2	21.7	7.4	34.3%	
Capitalized Cost	(10.8)	(10.1)	(15.0)	(4.9)	32.8%	
TOTAL EXPENSE	\$ 380.2	\$ 396.1	\$ 423.7	\$ 27.7	6.5%	
Debt Service	75.4	74.9	71.3	(3.7)	-5.1%	
Contrib. Capital/Reserves	\$ 131.7	\$ 172.8	\$ 84.4	\$ 88.4	104.7%	

*Does not include Sale of Assets (\$1.9M favorable) or
Non-Cash items

Favorable/(Unfavorable)

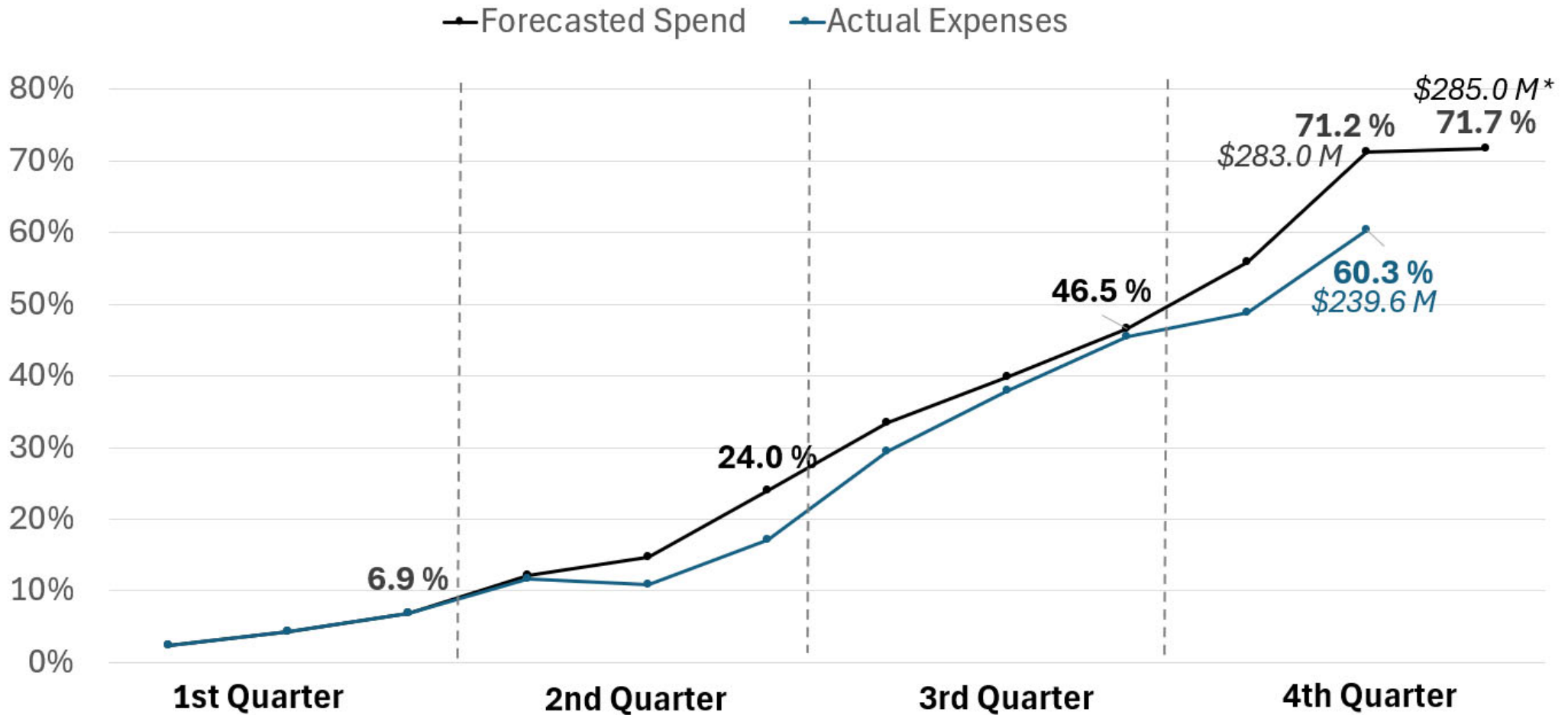
Agenda Item 6.c.

November 2025 Capital Expenses

FISCAL YEAR 2025 000's									2025 Budget % of 2025 Budget	
	November 2025				2025 YTD					
	Actual	Forecast	Variance	%	Actual	Forecast	Variance	%		
Capital Expense										
Executive Director	\$ 12.2	\$ 164.7	\$ 152.6	🟢 92.6%	\$ 722.4	\$ 1,677.6	\$ 955.2	🟢 56.9%	\$ 1,360.0	53.1%
Planning & Engagement	219.4	159.6	\$ (59.8)	🔴 -37.4%	1,144.4	2,051.8	\$ 907.4	🟢 44.2%	2,435.0	47.0%
People	0.1	102.1	\$ 102.0	🟢 99.9%	2,029.1	2,243.1	\$ 214.0	🟢 9.5%	2,795.0	72.6%
Operations	909.0	1,340.2	\$ 431.1	🟢 32.2%	4,688.0	6,824.7	\$ 2,136.8	🟢 31.3%	10,482.0	44.7%
Finance	741.3	7,129.2	\$ 6,387.9	🟢 89.6%	9,614.8	15,878.1	\$ 6,263.3	🟢 39.4%	23,019.0	41.8%
Enterprise Strategy	816.9	2,957.7	\$ 2,140.8	🟢 72.4%	8,213.6	11,239.8	\$ 3,026.2	🟢 26.9%	19,460.0	42.2%
Capital Service	43,178.5	49,278.2	\$ 6,099.7	🟢 12.4%	213,155.6	243,067.2	\$ 29,911.6	🟢 12.3%	337,680.0	63.1%
TOTAL EXPENSE	\$ 45,877.3	\$ 61,131.6	\$ 15,254.3	🟢 25.0%	\$ 239,567.8	\$ 282,982.4	\$ 43,414.5	🟢 15.3%	\$ 397,231.0	60.3%

Agenda Item 6.c.

Actual versus Forecast Spend YTD Capital Expenses



* Finance Office estimate – Dec 2025

Agenda Item 6.c.

November 2025 YTD Capital Sources (000's)

Capital Sources (000's)	Federal Grants	Leasing	State Funding	Local Funding	UTA Bonding	UTA Funding	Total
Year-to-Date Usage	\$ 131,490	\$ 18,623	\$ 11,928	\$ 10,746	\$ 16,948	\$ 49,833	\$ 239,568
2025 Forecast	\$ 127,571	\$ 32,652	\$ 45,619	\$ 5,020	\$ 90,055	\$ 96,314	\$ 397,231
% of Forecast	103.1%	57.0%	26.1%	214.1%	18.8%	51.7%	60.3%

Agenda Item 6.c.

Additional Metrics

Accounting: Accounts Payable Days & Month End

Supply Chain: Contracts & Open Requisitions

Fares: Farebox Recovery & Subsidy Per Rider

Nov 2025

Accounting Metrics:

- Avg Days Payable – Nov. '25 YTD: 29 Days Actual vs 30 Days Goal
- Days to Close: 12 Days. At Goal

Procurement Contractor Progress:

- Nov Completed Contracts/PO's: 17
- Completed Since Implementation (13 months): 240
- Average Days Requisitions Open: 59 Days Nov. '25 vs 53 Days Oct. '25

Fare Metrics:

- Farebox Recovery: Nov. '25 YTD 8.9% vs Nov. '24 YTD 9.3%
- Subsidy Per Rider: Nov. '25 YTD \$9.70 vs Nov. '24 YTD \$9.22

Questions?

Agenda Item 6.c.



Discretionary Grants Report



Agenda Item 6.d.

Agenda

- Grant Applications Not Selected – 0
- Proposed Grant Applications – 5
- Grant Applications Awaiting Selection – 14
- Discretionary Grants Selected for Award – 0

Acronym Key:

FTA – Federal Transit Administration

FFY – Federal Fiscal Year

IFAC – Innovative Finance and Asset Concession Grant Program

USDOT – United State Department of Transportation

CMAQ – Congestion Mitigation Air Quality

CRP – Congestion Reduction Program

STBG – Surface Transportation Block Grant



Proposed Grant Applications

Proposed Grant Applications	Request	Match	Match Source	Due Date
**FFY2024-5 FRA National Railroad Partnership Program Salt Lake Central Project	TBD	\$30.25M	Land In-Kind	02/06/26
FFY2026 USDOT Better Utilizing Investments to Leverage Development (BUILD) Salt Lake Central Project	TBD	\$5M	Land In-Kind	02/24/26
FFY2027 Community Project Funds Light Rail Vehicle Collision Avoidance System	\$5M	\$1.25M	Local	TBD

** Previously Presented



Proposed Grant Applications

Proposed Grant Applications	Request	Match	Match Source	Due Date
FFY 2027 Community Project Funds Replacement Paratransit Vehicles	\$5M	\$1.25M	Local	TBD
FFY 2027 Community Project Funds Rail Grade Crossing Cameras	\$5M	\$1.25M	Local	TBD



Grant Program Highlights!

United States Department of Transportation – BUILD

- For constructing surface transportation infrastructure projects that will improve:
 - Safety
 - Quality of Life
 - Mobility and Community Connectivity
 - Partnership and Collaboration
- UTA's Salt Lake Central Redevelopment proposed project components:
 - Modernization of ADA-compliant passenger access
 - Safety and circulation improvements
 - Intermodal passenger amenities
 - Intermodal passenger plaza enhancements
 - Improved transfers between Amtrak and UTA commuter rail, light rail, and bus services.



Grant Program Highlights!

Community Project Funding (CPF)/Congressionally Directed Spending

- CPF is appropriated and allocated from the General fund for Transit Infrastructure Grants
- Annual basis at the discretion of Congress
- Total funding amounts are specified in the Consolidated Appropriations Act

Local Match

- Yet to be determined. Anticipating 80% federal 20% local

UTA Projects for Consideration:

- Light Rail Collision Avoidance - system implementation on 23 TRAX Trains
- Replacement Paratransit Vehicles – 20 Replacement Low Floor Vehicles
- Rail Grade Crossing Cameras – 89 Locations
 - Improving safety, security, and operational efficiency
 - Deter suicide attempts through rapid intervention
 - High-quality video evidence to support accurate enforcement



Grants Awaiting Selection

Grant Applications Awaiting Selection	Request	Match	Match Source	Submitted Date
**Rocky Mountain Power – Depot District Electric Bus Chargers	\$450K	\$150K	TTIF/CIG	12/09/25
**Rocky Mountain Power – Meadowbrook Electric Bus Chargers	\$450K	\$150K	TTIF	12/09/25
**11 Grant Applications – Various Projects Wasatch Front Regional Council	\$25.33M	\$1.84M	UTA	12/11/25
**FFY25 USDOT IFAC Salt Lake Central Project	\$1M	\$0	NA	10/1/25

** Previously Presented



Questions?

Agenda Item 6.d.



RESOLUTIONS



Agenda Item 7

R2026-01-01 - Resolution Approving Amendment Four to the Terms and Conditions of Employment for Executive Director Jay Fox



Agenda Item 7.a.

Amendment Four

- Establishes a new period of employment:
 - Base period – January 1, 2026 through December 31, 2028
 - Option period – January 1, 2029 – December 31, 2030
- Authorizes compensation and supplemental benefits given in 2026 – 2030, including:
 - Annual merit increases equal to amount set for administrative merit increases
 - 457 Plan employer match of 5% (pending plan amendment in 2026)
 - 10 executive vacation days per year, requiring an exception to UTA Policy UTA.05.02
 - Signing bonus of \$5,000



Recommended Action (by roll call)

Motion to approve R2026-01-01 - Resolution Approving Amendment Four to the Terms and Conditions of Employment for Executive Director Jay Fox, as presented.

Agenda Item 7.a.

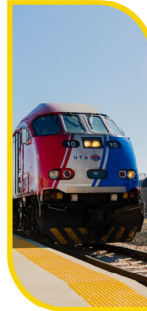


CONTRACTS, DISBURSEMENTS, AND GRANTS



Agenda Item 8

Contract: Real Estate Purchase Contract for Box Elder County Right of Way Parcel BOX-1001 (Woodland Zito, LLC)



Agenda Item 8.a.

Property Overview



Seller	Woodland Zito, LLC
Purpose of Acquisition	FrontRunner North Corridor Preservation
Location	Approx. 850 West 8850 South, Unincorporated Box Elder County
Fee Acquisition	130,462 square feet
Total Acquisition Value	\$489,300 (+\$2,900 in closing costs)
Funding Source	MSP140 Project Budget

Agenda Item 8.a.

Property Context Map

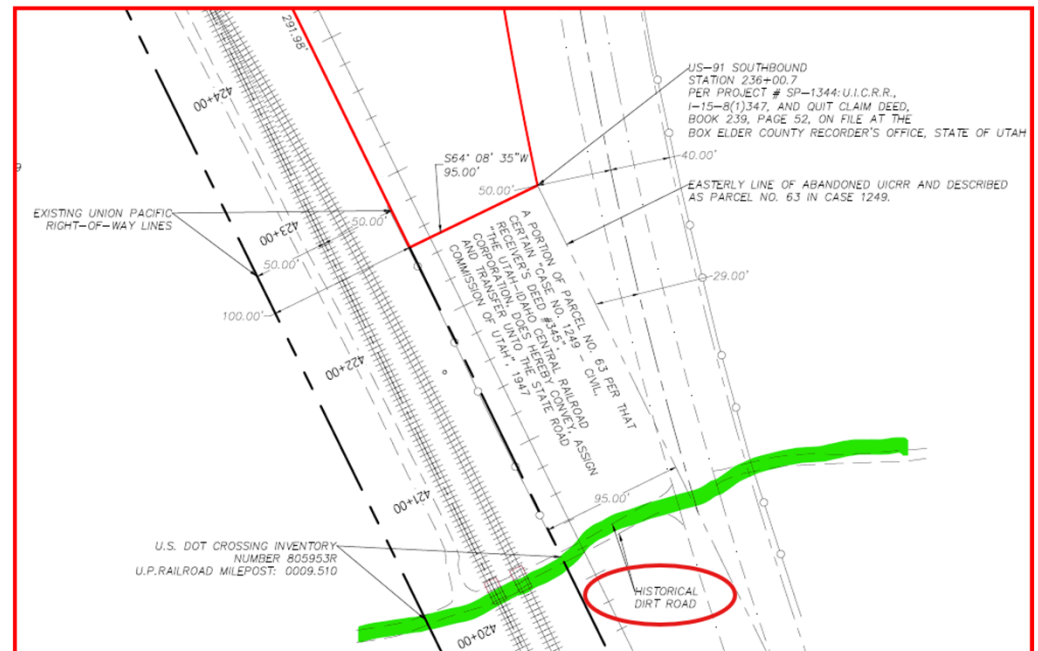
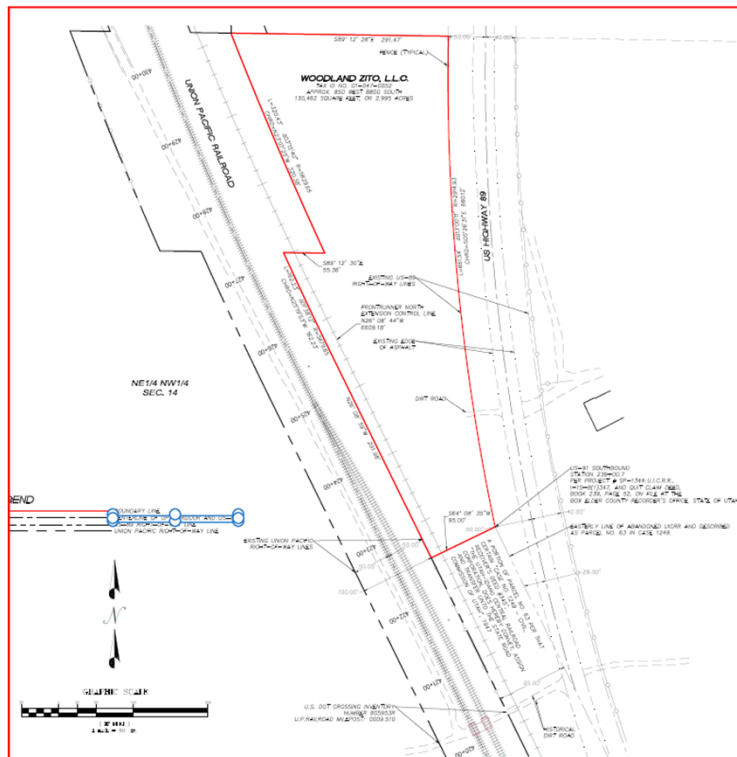


- County Aerial Parcel Map



Agenda Item 8.a.

Subject Survey Map and Historical Crossing



Agenda Item 8.a.

Discussion Items



- UTA only needs a 50' strip along the east side of the rail corridor.
- East remainder parcel has limited utility.
- Owners will only sell if UTA buys the entire east portion.
- The sale price is \$489,300 based on the UTA obtained appraisal.
- Access to the west remainder parcel will remain from a historical dirt road and rail crossing from Hwy 89.

Request



Approve and Authorize Executive Director to execute the Real Estate Purchase Contract in the Amount of \$489,300 plus closing costs (\$2,900)

Contract: Real Estate Purchase Contract for Box Elder County Right of Way Parcel BOX- 1001 (Woodland Zito, LLC)

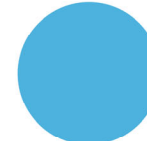
Recommended Action (by acclamation)

Motion to approve the Real Estate Purchase Contract with Woodland Zito, LLC for the for Box Elder County Right of Way Parcel BOX-1001, as presented.

Contract: Maintenance Uniforms and Facilities Essentials (ALSCO, Inc.)

Recommended Action (by acclamation)

Motion to approve the contract with ALSCO, Inc. for Maintenance Uniforms and Facilities Essentials, as presented.



Agenda Item 8.b.

Contract: Maintenance Uniforms and Facilities Essentials (ALSCO, Inc.)

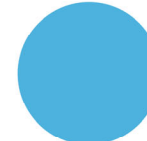
Recommended Action (by acclamation)

Motion to approve the contract with ALSCO, Inc. for Maintenance Uniforms and Facilities Essentials, as presented.

Change Order: On-Call Systems Services Contract Task Order #26-005 - Training Yard Construction (Rocky Mountain Systems Services)

Recommended Action (by acclamation)

Motion to approve Task Order 26-005 with Rocky Mountain Systems Services for Training Yard Construction, as presented.



Agenda Item 8.c.

Change Order: On-Call Systems Services Contract Task Order #26-005 - Training Yard Construction (Rocky Mountain Systems Services)

Recommended Action (by acclamation)

Motion to approve Task Order 26-005 with Rocky Mountain Systems Services for Training Yard Construction, as presented.

Pre-Procurements

- Reloadable FAREPAY Cards
- Municipal Financial Advisor



Agenda Item 8.d.

Pre-Procurements

- Reloadable FAREPAY Cards
- Municipal Financial Advisor

SERVICE AND FARE APPROVALS



Agenda Item 9

Complimentary Fare: Passes for Utah Legislative Session Volunteers

Recommended Action (by acclamation)

Motion to approve Complimentary Fare Passes for Utah Legislative Session Volunteers, as presented.



Agenda Item 9.a.

Complimentary Fare: Passes for Utah Legislative Session Volunteers

Recommended Action (by acclamation)

Motion to approve Complimentary Fare Passes for Utah Legislative Session Volunteers, as presented.

Agenda Item 9.a.



DISCUSSION ITEMS



Agenda Item 10

Fare Rate Analysis



Agenda Item 10.a.

GOVERNANCE OF FARE RATES

- Utah Public Transit District Act and Board of Trustees Fares Policy 4.1
 - Empower the Board to evaluate and establish base fare rates
 - Require the Board to consult with the Local Advisory Council to set fares
- UTA Fares policy No. UTA.02.03 requires:
 - Adjustments to fares be analyzed every two years
 - Any proposed fare adjustment be presented by the Executive Director to the Board of Trustees for approval.



GOVERNANCE OF FARE RATES

- Fare rates currently set by resolution R2024-08-01- Adopting the Fare Rates and Types of Fare Media
- The resolution, which was effective on change day, August 18, 2024
 - Eliminated the FAREPAY 20% discount
 - Implemented regular fare on UVX
 - Increased Reduced Fare eligibility
 - Added FAREPAY cap rates



DISCUSSION TOPICS

- I. Fare Rate Adjustment Analysis
 - I. Elements of UTA Fare Rates
 - II. Peer Agencies Comparison Group
 - I. Fare Box Recovery
 - II. Subsidy per Rider
 - III. Key Findings
- II. Fare Change Recommendation
 - I. Fares Policy Requirements
 - II. Peer Fares: Fixed Route Bus, Light Rail, Commuter Rail
 - III. Ridership
 - IV. Fare Elasticity
 - V. Scenarios
 - VI. Recommendation



Fare Rate Adjustment Analysis

Section 1



BASE FARE RATE

Local Bus, TRAX, BRT & Streetcar	Adult	Reduced Fare
One-way	\$2.50	\$1.25
Day	\$5.00	None
Monthly	\$85.00	\$42.50
Express Bus, Ski	Adult	Reduced Fare
One-way	\$5.00	\$2.50
Monthly	\$170.00	\$85.00
FrontRunner	Adult	Reduced Fare
One-way	\$2.50	\$1.25
Additional Stops*	\$0.60	\$0.30
Roundtrip	\$5.00	\$2.50
Additional Stops*	\$1.20	\$0.60
Day	**\$10.00	--

*Vineyard and North Temple stops are \$0.00 fare

**Only available on the UTA FAREPAY card

**Base Fare
rates have
been in
effect since
April 2013**



PEER AGENCIES

CITY	STATE	SHORT NAME	AGENCY NAME
Cleveland	OH	GCRTA	Greater Cleveland Regional Transit Authority
Dallas	TX	DART	Dallas Area Rapid Transit Authority
Denver	CO	RTD	Regional Transportation District
Phoenix	AZ	VM	Valley Metro
Pittsburg	PA	PRT	Port Authority Allegheny Co. (Pittsburg Regional Transit)
Portland	OR	TriMet	Tri-County Metropolitan Transportation District of Oregon
San Diego	CA	MTS	San Diego Metropolitan Transit System
San Jose	CA	VTA	Santa Clara Valley Transportation Authority
Seattle	WA	Metro	King County Department of Transportation

Source: Peer Agencies group of nine cities as listed in the UTA 2023 Annual Comprehensive Financial Report

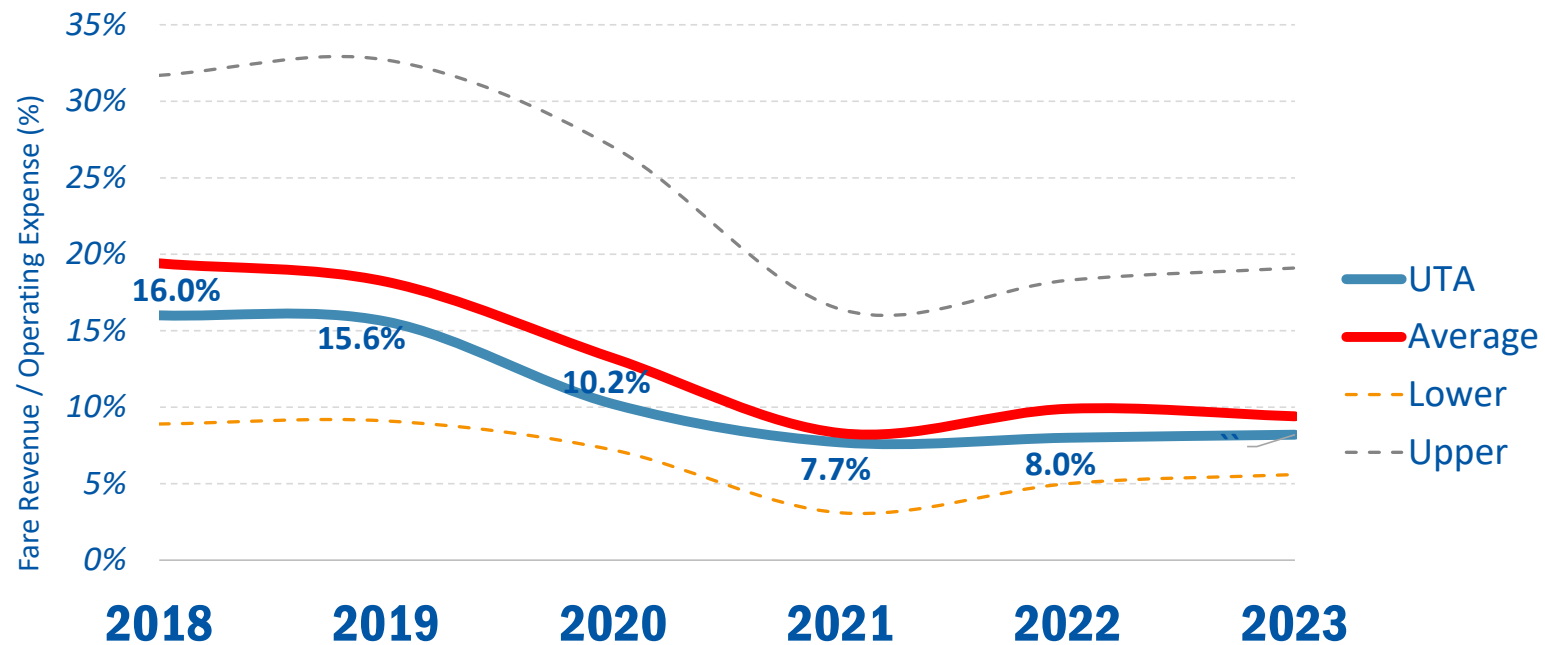


FAREBOX RECOVERY

- Farebox recovery, also known as the fare recovery ratio, is a metric that quantifies how much of a transit system's operating expenses are covered by passenger fares. It's calculated by dividing the total passenger fare revenue by the total operating expenses.



FAREBOX RECOVERY – PEER COMPARISON



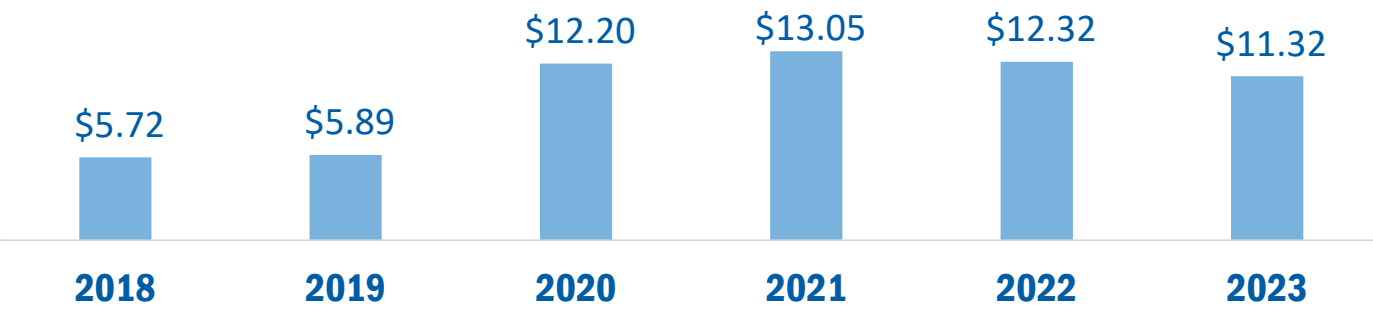
Source: National Transit Database 2018-2023, Peer Agencies group of ten cities as listed in the UTA 2023 Annual Comprehensive Financial Report.

Definitions: Average is the annual farebox recovery ratio for all Peer Agencies. Upper is the highest farebox recovery ratio for a given year. Lower is the lowest farebox recovery ratio for a given year.



SUBSIDY PER RIDER

- A subsidy per rider refers to the amount of operational expense allocated to an individual rider less the cost of their transit fare. It also represents the other sources of revenue (sales and use tax, Federal preventative maintenance, advertising, investment income, and other revenue) beyond amount collected from fares.

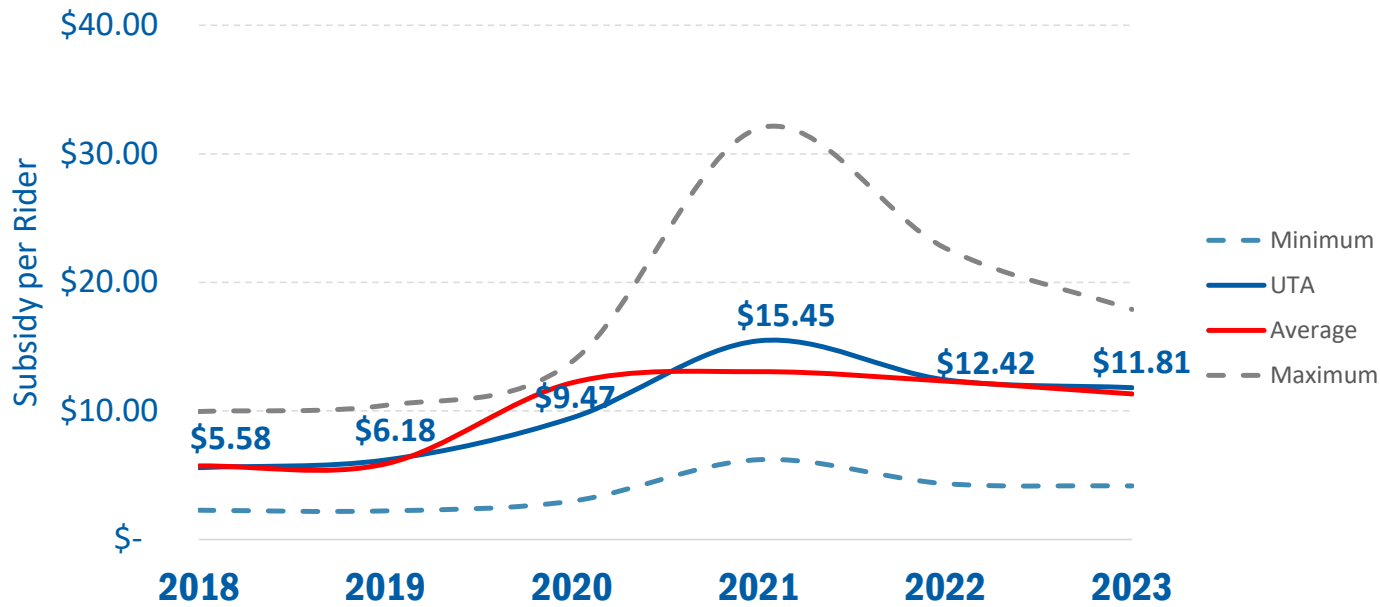


	2018	2019	2020	2021	2022	2023
Operating Expense	\$301.0	\$311.0	\$319.9	\$338.8	\$421.1	\$432.2
Fare Revenue	48.1	48.5	32.5	26.0	33.5	35.4
Ridership	44.2	44.6	23.6	24.0	31.5	35.1

(Amounts in millions)



UTA SUBSIDY PER RIDER – PEER AVERAGES



Source: National Transit Database 2018-2023, Peer Agencies group of ten cities as listed in the UTA 2023 Annual Comprehensive Financial Report.

Definitions: Average is the annual subsidy per rider for all Peer Agencies. Upper is the highest subsidy per rider ratio for a given year. Lower is the lowest subsidy per rider for a given year.



KEY FINDINGS

- All transit agency operators experienced significant drop in Fare Revenue post COVID-19 (2019)
- Farebox recovery ratios have not recovered to pre-COVID-19 levels
- Subsidy per rider has increased since COVID-19 period



Proposed Fare Adjustment Discussion

Section 2

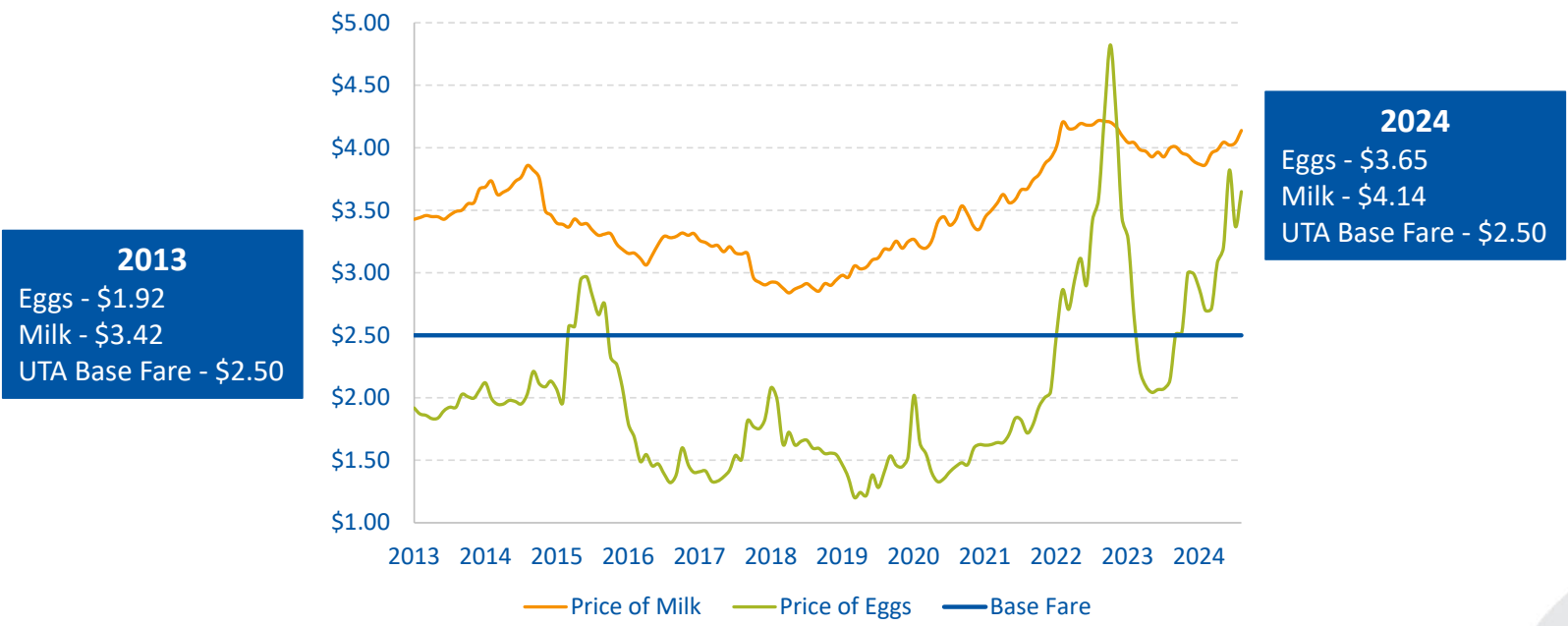


Required Fare Change Proposal Elements

- Proposed fare adjustment
- Updated pricing structure
- Fare elasticity
- Financial analysis of adjustments
- Comparison of peer agencies and other transit mode pricing
- Recommendation to the Board of Trustees



PRICE OF GOODS

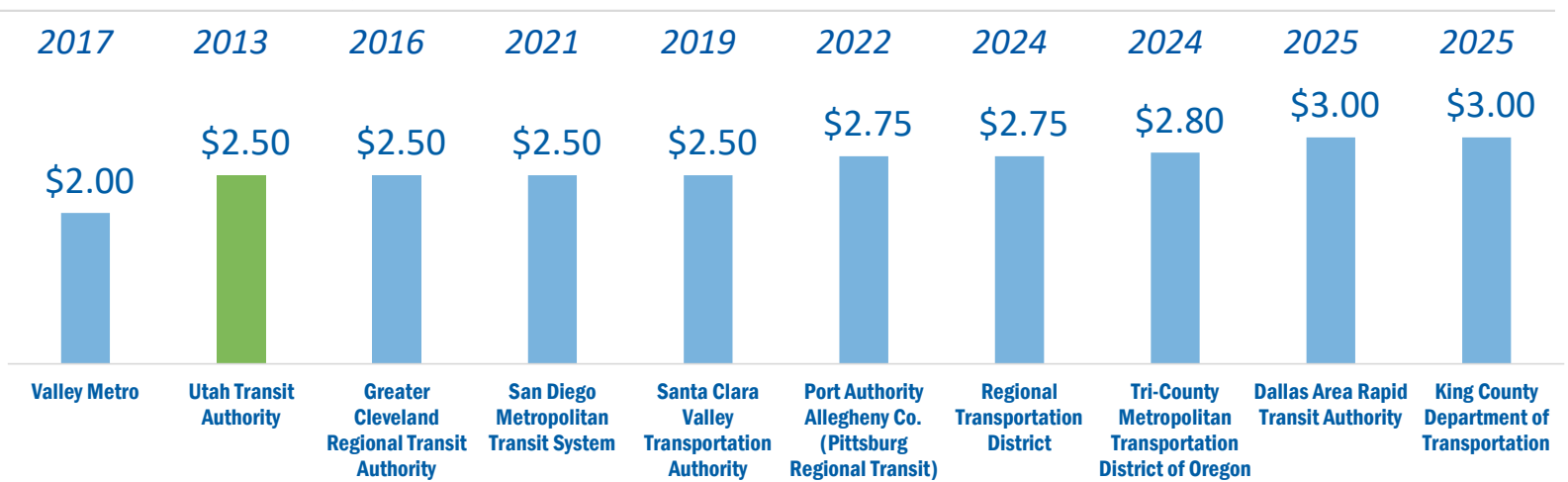


Source: Federal Reserve Economic Data, Federal Reserve Bank of St. Louis December 1, 2024, Average Price: Milk, Fresh, Whole, Fortified (Cost per Gallon/3.8 Liters) in U.S. City Average, U.S. Dollars, Monthly, Not Seasonally Adjusted, Average Price: Eggs, Grade A, Large (Cost per Dozen) in U.S. City Average, U.S. Dollars, Monthly, Not Seasonally Adjusted, Utah Transit Authority Base Fare rate since April 1, 2013.



FIXED ROUTE BUS

Effective Year of Change



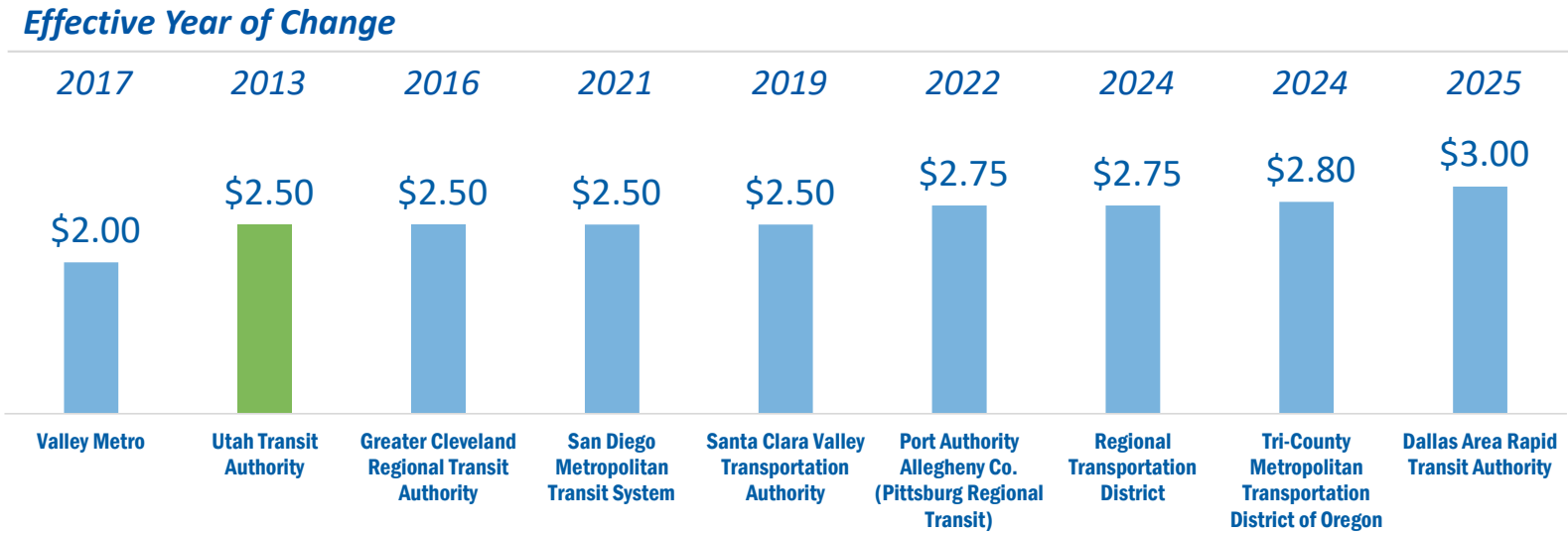
Description: Bus vehicles operating on a fixed route and schedule over roadways

UTA Modes: Regular, UTA Rapid (UVX, OGX)

Source: Published base fares on transit agencies' website as of December 22, 2025



LIGHT RAIL



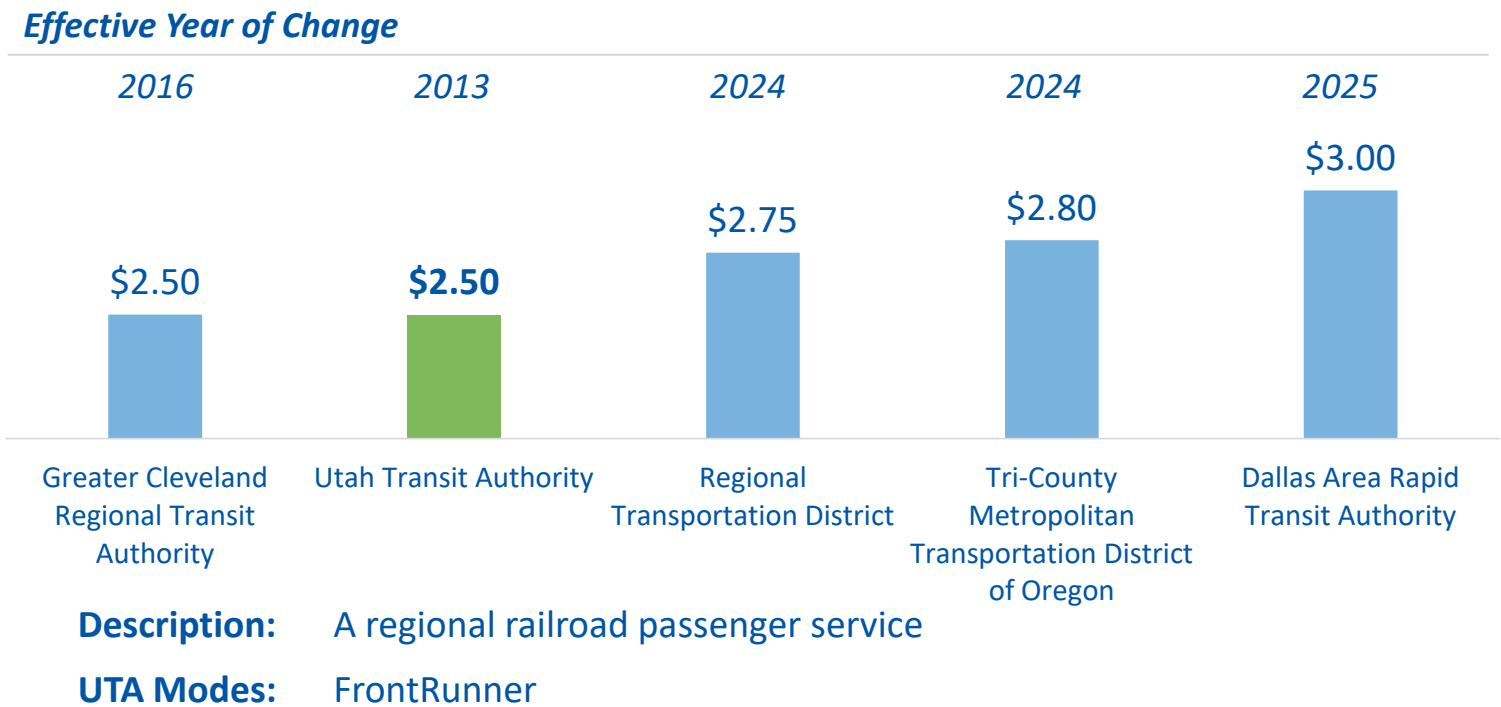
Description: A type of electric rail transit system that uses lighter cars compared to heavy rail cars on a fixed guide way

UTA Modes: TRAX, Streetcar

Source: Published base fares on transit agencies' website as of December 22, 2025



COMMUTER RAIL



Source: Published base fares on transit agencies' website as of December 22, 2025



Elasticity Approaches

- **Simpson-Curtin Rule:** A simple elasticity rule: 3% fare hike -> 1% ridership drop (elasticity of -0.33)
 - 1968 paper authored by John Curtin (of Simpson & Curtin)
 - Data collected from 1940s-1960s
- **Pham and Linsalata**
 - American Public Transportation Association, and widely used for transit planning and modeling in North America
 - 1991 paper, data measured in 1980s; 52 U.S. transit systems (bus)
 - Elasticity impacts between “peak” and “off-peak” riders
- **Todd Litman, Victoria Transport Policy Institute**
 - 2004 paper, explores elasticities and cross elasticity across modes, income and access to alternatives



FARE ELASTICITY

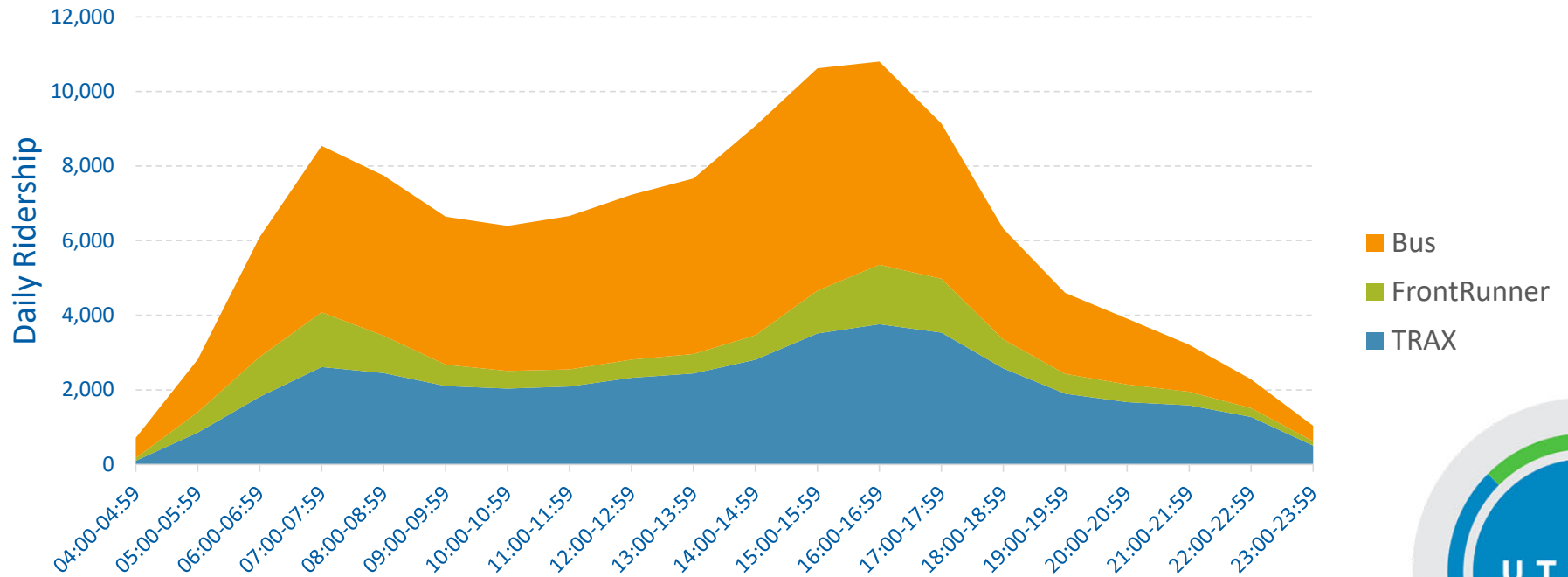
- Fare Elasticity measures how sensitive the demand and supply of a public transit is to changes in fare price.
 - **Fare price Elastic** is defined when fare price changes greatly affect the supply or demand of transit services.
 - **Fare Price Inelastic** is defined when fare price changes have a minimal effect on supply and demand of transit services.

	Simpson-Curtain	Pham and Linsalata, 1991	Litman, 2004 Bus/LRV	Litman, 2004 Commuter Rail
Off-Peak	-0.33	-0.18	-0.46	-0.46
Peak	-0.33	-0.39	-0.30	-0.10



DAILY AVERAGE RIDERSHIP - WEEKDAY

121 thousand Daily Riders on Average



FARE PRICE REVENUE IMPACT

	\$2.50 Base Revenue	\$3.00 (20% increase)
Public Fare (No Adjustment)	\$15,359,609	\$3,071,922
Elasticity Adjustment	\$0	(\$374,144)
Public Fare (Elasticity Adjustment)	\$15,359,609	+\$2,697,778
Institutional Contracts	\$16,400,036	+\$3,280,007
Total Fare Revenue (with Elasticity Adj)	\$31,759,645	+\$5,997,785



Proposed Timeline

Month/Day	Task
January 14	Board of Trustees and Executive Director discussion on Fare recommendation
February 18	Consultation on Fares with Local Advisory Council
February 19 – February 28	Mitigation Plan for Preliminary Title VI Analysis
March 25	Board of Trustees Discussion
April 12 – May 15	Public Input Period
May 15 - June 5	Create Public Input Report
June 24	Board of Trustees, Title VI Report, Public Input Report, Fare Resolution
July – November	Communications Outreach to Public on Fare change
December	Winter Change Day – Effect Fare change



2024 Sustainability Report and Sustainability Plan

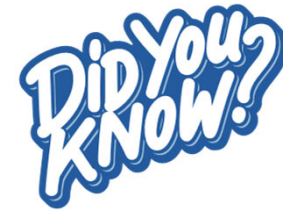


Agenda Item 10.b.

2024 Sustainability



2023	2024	% Change from 2023 to 2024
Total Emissions 99,225 MT	Total Emissions 96,569 MT	Change from 2023 -2.68 %
Emissions per PMT .80 lbs/PMT	Emissions per PMT .69 lbs/PMT	Change from 2023 -13.75 %
Water Footprint 77,973,081 Gal.	Water Footprint 74,176,278 Gal.	Change from 2023 - 4.86%
Energy Use 12.67 kWh/sq.ft.	Energy Use 12.20 kWh/sq.ft.	Change from 2023 -3.80%
Total Ridership 35,059,930	Total Ridership 40,478,945	Change from 2023 + 15.5%

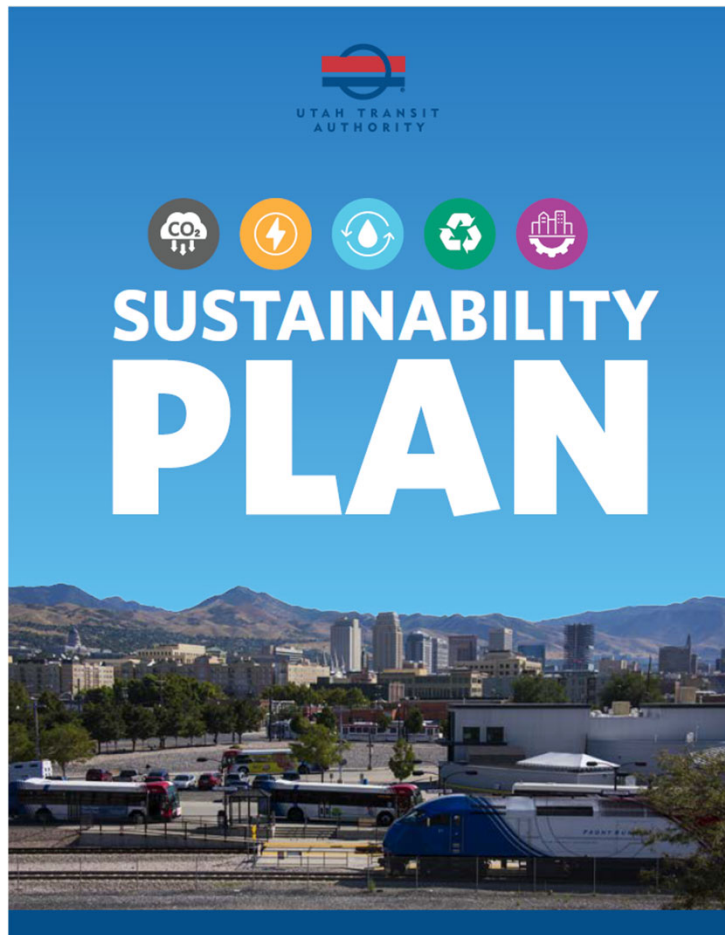


Emissions per passenger mile travelled shows how efficiently UTA moves people

As our service expands, total emissions will naturally increase, but this metric reveals how our fleet is reducing greenhouse gases on a per-person basis. It also helps us demonstrate the environmental benefits of choosing transit over driving alone.



Sustainability Plan



Our new plan maps out actionable strategies for 2030 and beyond to help guide UTA towards being a leader in sustainable transportation



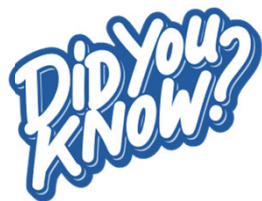
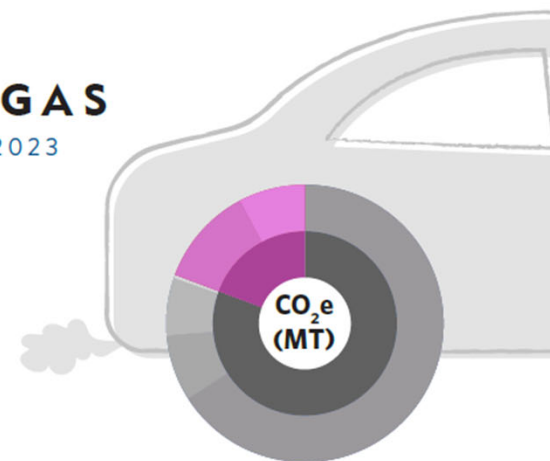
Carbon Footprint



UTA GREENHOUSE GAS SCOPES 1+2 EMISSIONS SOURCES 2023

Fugitive Leakage	371	81%	SCOPE 1
Stationary Combustion	7028		
Mobile Combustion (Non Revenue)	3348		
Mobile Combustion (Revenue)	68439		
Electricity Consumption (Infrastructure)	8050	19%	SCOPE 2
Energy Consumption (Light Rail)	11988		

TOTAL: 99,225 CO₂e (MT)



Did You Know?

Understanding GHG Emissions: Scopes 1 & 2

- Scope 1 (Direct): Emissions from UTA-owned sources like buses, trains, service vehicles, and on-site heating.
- Scope 2 (Indirect): Emissions from electricity UTA purchases to power trains, buildings, and systems.



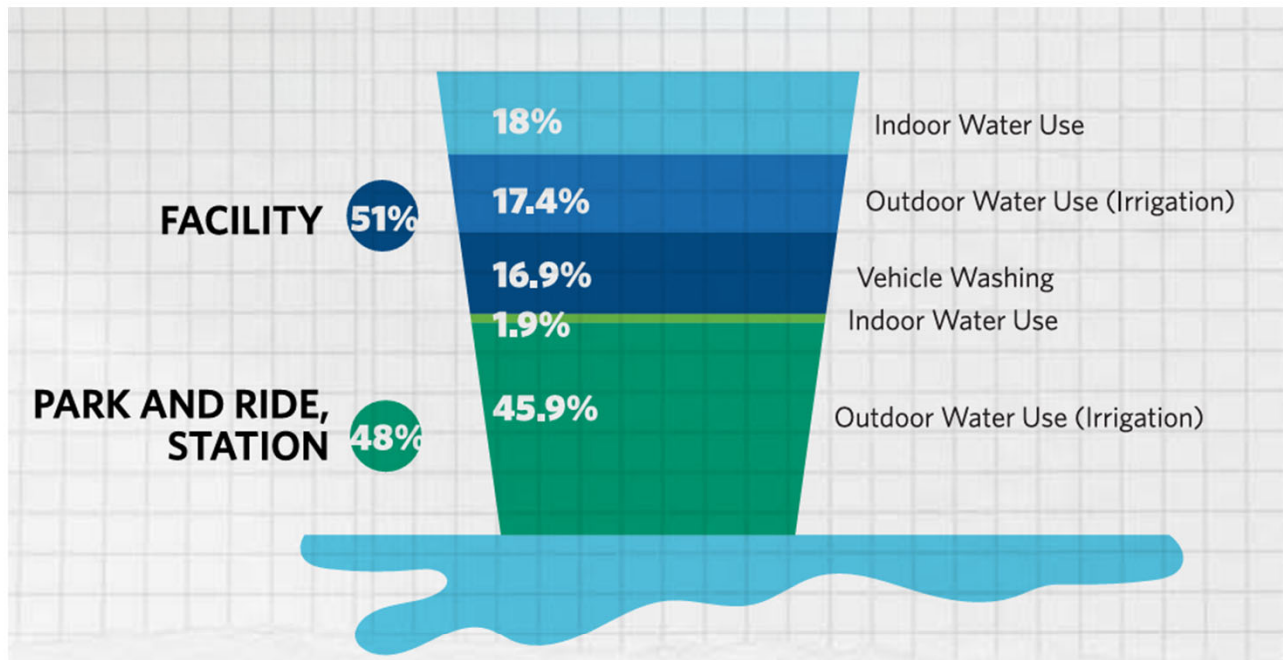
Energy



Energy consumption plays a significant role in our total carbon footprint, and the goals outlined in UTA's new sustainability plan are designed to reduce energy use through improved efficiency, strategic infrastructure investments, and operational best practices.



Water



This graph shows total water use in 2023, establishing a baseline that informs future water reduction goals outlined in UTA's sustainability plan.



Waste & Recycling



In 2024 UTA's Green Team was able to tour Salt Lake's Material Recovery Facility and see what happens to materials once they leave UTA facilities and start the recycling process



Sustainability Infrastructure



UTA's sustainability infrastructure goals define a strategic approach for developing resilient systems that will champion and sustain long-term environmental stewardship.



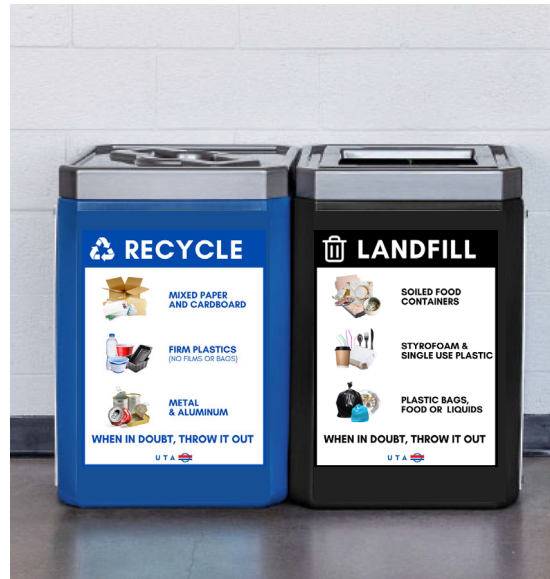
2025 Sustainability Projects



Warms Springs LED pre-inspection walk through with Rocky Mountain Power. Projects like replacing existing bulbs with LEDs helps UTA in their goals to reduce energy use.



2025 Sustainability Projects



UTA worked with a local recycling facility to shred our old bins into plastic polymers and make new uniform trash and recycling bins, making this a closed loop recycling project keeping 100% of our old bins out of the landfill



2025 Sustainability Projects



In partnership with Greenbike, UTA employees are eligible for a free year-long membership. In 2025 289 employees have taken advantage of this wellness perk.





QUESTIONS?

Sarah Ross

Environmental Steward and Sustainability Specialist
sross@rideuta.com | 801-237-1919

Patti Garver

Mgr. Environmental Compliance & Sustainability
pgarver@rideuta.com | 801-237-1916



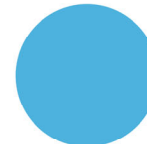
OTHER BUSINESS

a. Next Meeting: January 28, 2026, at 9:00 a.m.

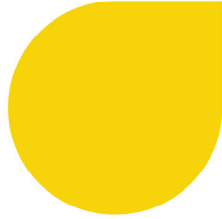
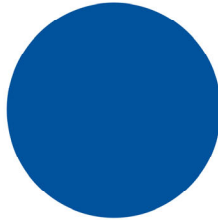
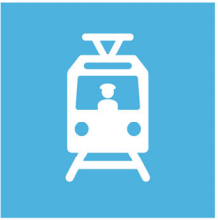


Agenda Item 11

ADJOURN



Agenda Item 12



On Break

The meeting will resume shortly

UTA Board of Trustees Meeting

Month Day, YYYY

We are experiencing technical difficulties with the live stream through the UTA Public Meeting Portal.

To view the meeting live on Zoom, register at:

https://bit.ly/UTA_BOT_01-14-26



UTA Board of Trustees Meeting

January 14, 2026

We are experiencing technical difficulties with the remote connection through Zoom.

To view the meeting live visit:
<https://rideuta.legistar.com/Calendar.aspx>

Public Comment for this meeting can be given in person or submitted to
boardoftrustees@rideuta.com advisorycouncil@rideuta.com (no public comment for Audit)



UTA Board of Trustees Meeting

January 14, 2026

(Post meeting updated presentation slide)

Due to technical difficulties, [brief explanation]

To access [item] click here (link)

